Santander

International Banking Conference 2026

AGENDA

Powering Growth, Building resilience

3 November 2026

TIME	SESSION
09.00	**Welcome** • **Ana Botín,** Executive Chair, Banco Santander
09.05	**Speech** • **José Antonio Kast,** President of the Republic of Chile
09.15	**Fireside chat: "Growth and Opportunity in a Changing World"** • **José Antonio Kast,** President of the Republic of Chile ○ Interviewed by: **Ana Botín,** Executive Chair, Banco Santander
09.30	**Networking Break**
10.00	**Fireside chat: "Powering Growth, Building Resilience"** • **Ana Botín,** Executive Chair, Banco Santander • **Kristalina Georgieva,** Managing Director, International Monetary Fund ○ Moderator: **James Harding**, Editor-in-chief- The Observer
10.30	**Fireside chat: "A European Agenda for Growth and Competitiveness"** • **María Luís Albuquerque,** EU Commissioner for Financial Services and the Savings and Investment Union • **Jonathan Hill**, former EU Commissioner for Financial Stability, Financial Services and Capital Markets Union
10.50	**Interview: "Growth and Stability in the Banking Sector"** • **José Luis Escrivá**, Governor, Bank of Spain ○ Interviewed by: **Héctor Grisi**, Chief Executive Officer, Banco Santander
11.20	**Networking Break**
11.40	**Panel: "Building Geopolitical Resilience"** • **General The Lord Sanders,** former Chief of the General Staff • **Samantha Vinograd,** Head of Corporate Affairs for the Americas, UK, and EMEA at Airwallex ○ Moderator: **Christiana Riley**, Chief Executive Officer and president, Banco Santander

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12.10	**Speech** • **Carlos Cuerpo**, First Vice President, Spain
12.25	**Speech** • **Pablo Hernández de Cos,** General Manager, Bank for International Settlements
12.40	**Lunch**
14.00	**Panel: "Latin American Growth and Resilience"** • **Alejandro Cacace,** Secretary of Deregulation, Argentina • **Roberto Velasco,** Foreign Minister, Mexico (pending) ○ Moderator: **Bruna Santos,** Inter-American Dialogue
14.40	**Fireside chat: "Regulating for Growth and Resilience"** • **Nikhil Rathi,** Chief Executive Officer, Financial Conduct Authority ○ Interviewed by: **James Harding**, Editor-in-chief- The Observer
15.00	**Panel: "Balancing Stability and Innovation"** • **Sharon Donnery,** Member of the Supervisory Board, European Central Bank • **Christina Skinner,** Fellow, Wharton Institute • **Tobias Adrian,** Special Advisor to the Managing Director and Former Financial Counsellor ○ Moderator: **María Abascal**, Chair of the Exco, European Banking Federation
15.40	**Fireside chat: "Building Cyber Resilience"** • **George Kurtz,** CEO, Crowdstrike ○ Interviewed by: **Laurence Boone**, Head of Santander Corporate & Investment Banking France
16.00	**Close**