Q1'21 Earnings Presentation

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Important information

Non-IFRS and alternative performance measures

This presentation contains, in addition to the financial information prepared in accordance with International Financial Reporting Standards ("IFRS") and derived from our financial statements, alternative performance measures ("APMs") as defined in the Guidelines on Alternative Performance Measures issued by the European Securities and Markets Authority (ESMA) on 5 October 2015 (ESMA/2015/1415en) and other non-IFRS measures ("Non-IFRS Measures"). These financial measures that qualify as APMs and non-IFRS measures have been calculated with information from Santander Group; however those financial measures are not defined or detailed in the applicable financial reporting framework nor have been audited or reviewed by our auditors. We use these APMs and non-IFRS measures when planning, monitoring and evaluating our performance. We consider these APMs and non-IFRS measures to be useful metrics for our management and investors to compare operating performance between accounting periods, as these measures exclude items outside the ordinary course performance of our business, which are grouped in the "management adjustment" line and are further detailed in Section 3.2 of the Economic and Financial Review in our Directors' Report included in our Annual Report on Form 20-F for the year ended 31 December 2020. Nonetheless, these APMs and non-IFRS measures should be considered supplemental information to, and are not meant to substitute IFRS measures. Furthermore, companies in our industry and others may calculate or use APMs and non-IFRS measures differently, thus making them less useful for comparison purposes. For further details on APMs and Non-IFRS Measures, including its definition or a reconciliation between any applicable management indicators and the financial data presented in the consolidated financial statements prepared under IFRS, please see the 2020 Annual Report on Form 20-F filed with the U.S. Securities and Exchange Commission on 26 February 2021, as well as the section "Alternative performance measures"

The businesses included in each of our geographic segments and the accounting principles under which their results are presented here may differ from the included businesses and local applicable accounting principles of our public subsidiaries in such geographies. Accordingly, the results of operations and trends shown for our geographic segments may differ materially from those of such subsidiaries.

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Important information

Numerous factors could affect our future results and could cause those results deviating from those anticipated in the forward-looking statements. Other unknown or unpredictable factors could cause actual results to differ materially from those in the forward-looking statements.

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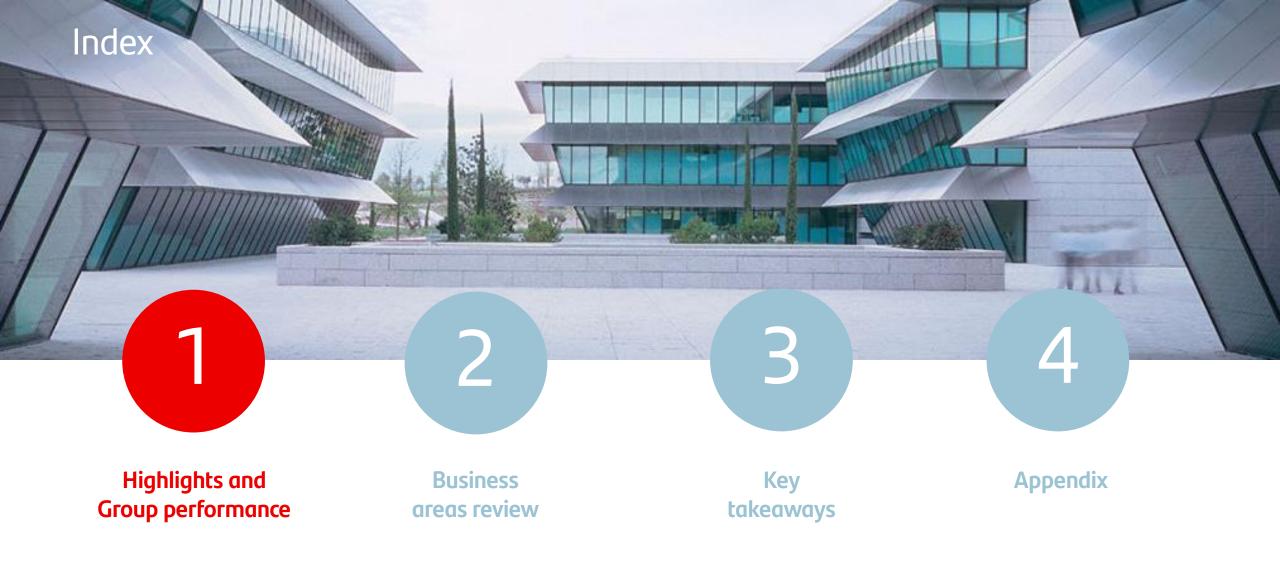
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Highlights



- Net operating income up 15% YoY driven by 8% revenue growth (volume up: +2% loans, +8% deposits) and cost control
- Strong digital adoption: 50% of sales through digital channels in Q1'21 (41% in Q1'20) and 44 million digital customers (+15% YoY)
- We announced the intention to make a cash offer to **repurchase the outstanding shares of Santander México** (c. 8.3%), consistent with the Group's strategy to deploy capital in high growth markets



- Q1'21 attributable profit of EUR 1,608 mn after recording EUR 530 mn (net of tax) in expected restructuring charges for FY21
- Q1'21 underlying attributable profit of EUR 2,138 mn. Revenue growth (+8%) with flat costs improved our efficiency ratio to 45%. Additionally, the lowest quarterly LLPs since Q1'20
- Increased profitability: underlying RoTE of 13.0% (7.4% FY20); underlying EPS of EUR 11.6 cents (EUR 1.4 cents in Q1'20)



- Cost of credit¹ improved to 1.08% vs. 1.28% FY20. Loan-loss reserves stood at EUR 24bn, with a coverage ratio of 74%
- **CET1** ratio of 12.30% with continued organic generation (+28 bps, including -15 bps for shareholder remuneration, equivalent to 40% of Q1'21 underlying profit²)
- TNAVps: EUR 3.84 (+2% vs. Q4'20, including the dividend of EUR 2.75 cents per share, already deducted)

Delivered very positive performance in Q1'21



Activity in Q1'21 recovering at different speeds affected by the operating and financial environment



Interest-rates.
Monetary policy

Fiscal stimulus programmes

- Low interest rates. Brazil started to raise interest rates in Q1'21
- New sizable fiscal stimulus in the US (relaunched Paycheck Protection Program)
- Guarantee programmes extended

- Negative impact on NII
- This stimulus will lead to activity and revenue recovery, with better credit quality in the US
- Negative impact on revenue and support cost of credit



Lockdown / restrictive measures

- The UK published a roadmap to exit lockdown from March
- Gradual easing of restrictions in the US
- Lockdowns and restrictive measures introduced in other countries.

 Reduced activity slowed new lending and fee income generation



Vaccination

Different progress by countries:

- The US and the UK lead among major economies
- EU: slow rollout; plan to accelerate in the next few months
- Brazil and Mexico are slowly accelerating

- Recovery of activity at different speeds
- Positive impact on revenue and cost of credit



Group Performance



Q1 underlying profit of EUR 2 billion driven by solid net operating income growth (+15%¹ YoY) and lower cost of credit

| | | _ | % (| change |
|------------------------------------|--------|--------|-------|----------------|
| EUR mn | Q1'21 | Q1'20 | Euros | Constant euros |
| NII | 7,956 | 8,487 | -6 | 5 |
| Net fee income | 2,548 | 2,853 | -11 | 0 |
| Trading and other income | 886 | 474 | 87 | 95 |
| Total income | 11,390 | 11,814 | -4 | 8 |
| Operating expenses | -5,118 | -5,577 | -8 | 0 |
| Net operating income | 6,272 | 6,237 | 1 | 15 |
| LLPs | -1,992 | -3,909 | -49 | -43 |
| Other results | -467 | -372 | 26 | 42 |
| Underlying PBT | 3,813 | 1,956 | 95 | 133 |
| Underlying att. profit | 2,138 | 377 | 467 | _ |
| Restructuring charges ² | -530 | -46 | _ | _ |
| Attributable profit | 1,608 | 331 | 386 | 998 |

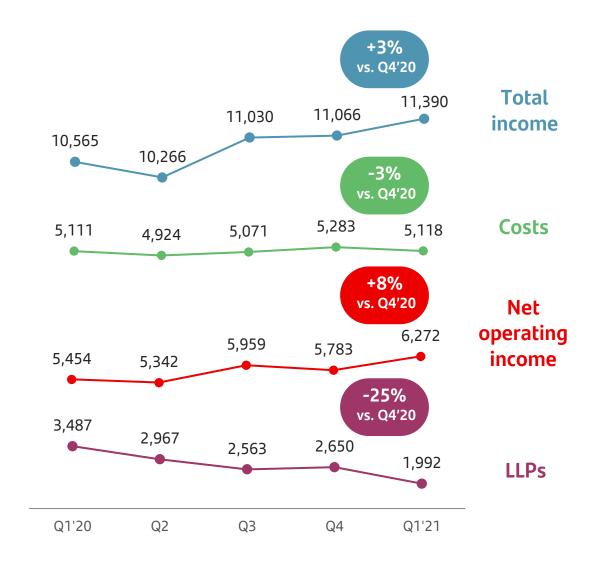
| Q1'21 (vs. Q1'20) | Underlying att. profit¹ (EUR mn) | Contribution to Group's Underlying profit ¹ |
|---------------------------|---|--|
| Europe | 826 +338% | 31% |
| North America | 773 +205% | 29% |
| South America | 773 +41% | 29% |
| DCB Digital Consumer Bank | 291 +25% | 11% |



⁽¹⁾ Changes in constant euros. Contribution as a % of operating areas and excluding the Corporate Centre

Strong performance in revenue, costs and LLPs in the quarter

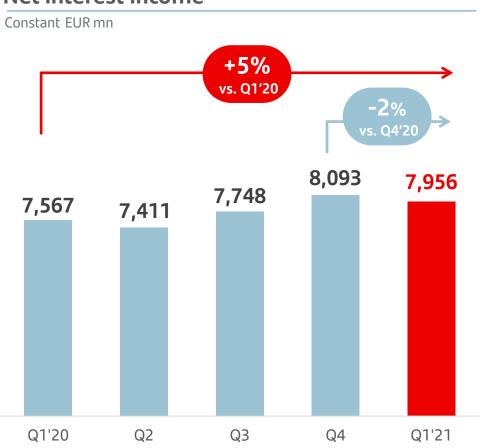






NII was 5% higher YoY in line with increase in average volumes

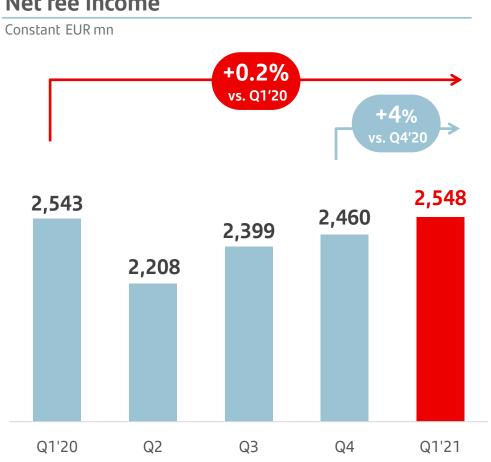
Net interest income



- YoY growth in loans (+2%) and deposits (+8%)
- Interest rates remained much lower YoY, despite the recent hike in Brazil (+75 bps)
- Positive impact of cost of deposits management and TLTRO contribution
- QoQ performance affected by seasonality

Net fee income recovered to pre-pandemic levels, growing in higher value-added services and products

Net fee income



- Q1 affected by new lockdowns and seasonality in Brazil
- Positive YoY performance in CIB (+28%) and Insurance (+5%)
- Cards and transactional fees dampened by the pandemic (Q1'20 impact was not material) and overdraft regulation in the UK (since April 2020)
- QoQ positive performance in CIB and, to a lower extent, in WM&I. Transactional fees began to recover

Note: changes in constant euros

Delivered broad-based efficiency gains with cost savings in all European countries fueled by our new operating model





Improved cost of credit: lower LLPs in most countries, particularly in the US and Brazil

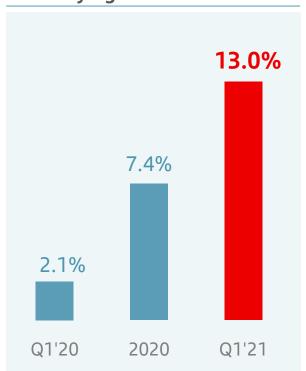
Credit quality indicators Loan-loss provisions Constant EUR bn Mar-20 Dec-20 Mar-21 -43% vs. Q1'20 1.17% 1.08% 1.28% Cost of credit¹ vs. Q4′20 3.5 3.0 2.6 2.6 3.20% 3.25% 3.21% **NPL** ratio 2.0 **Coverage ratio** 76% 74% 71% Q1'20 Q2 Q3 Q4 Q1'21 Note: Exposure and coverage ratio by stage in appendix, page 57



⁽¹⁾ Provisions to cover losses due to impairment of loans in the last 12 months / average customer loans and advances of the last 12 months. Considering annualized 3M'21 provisions, cost of credit would be 0.84% in Q1'21 (1.62% in Q1'20)

Our strong operating performance resulted in increased profitability and TNAVps...

Underlying RoTE



Statutory RoTE Q1'20: 2.0%, 2020: 1.9% and Q1'21: 12.2%

Underlying earnings per share



Statutory earnings per share Q1'20: EUR 1.1 cents, Q4'20: EUR 0.8 cents and Q1'21: EUR 8.5 cents

TNAV per share



Dividend per share: EUR 2.75 cents



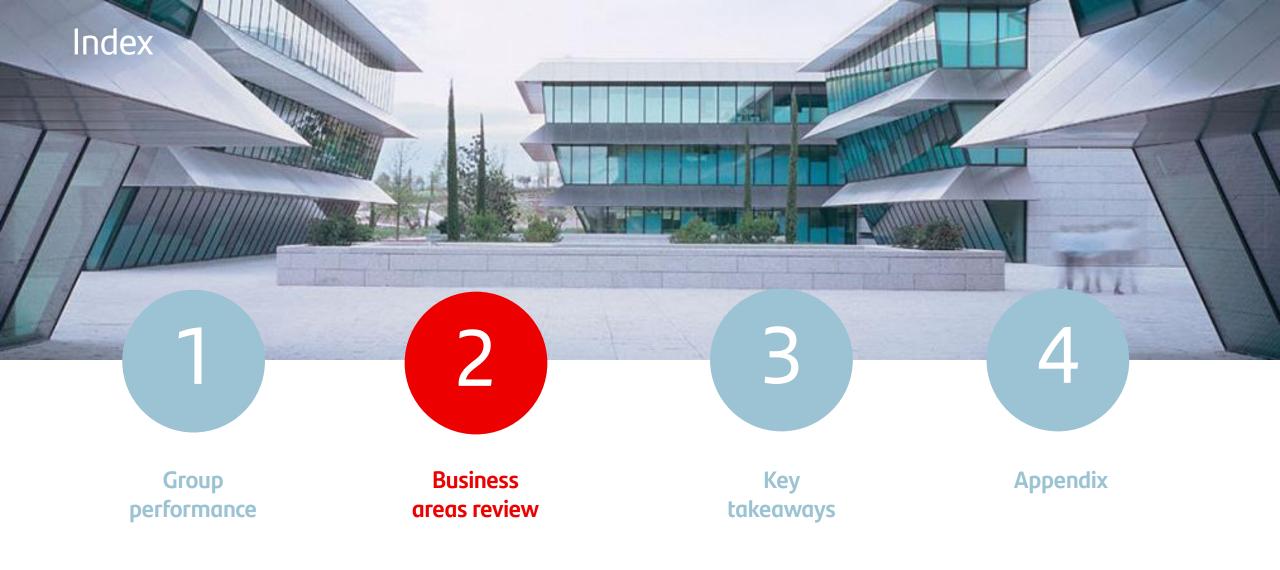
...and high organic generation which enabled us to maintain our solid capital position

CET1 ratio quarterly evolution





⁽¹⁾ Includes -15 bps for shareholder remuneration, equivalent to 40% of Q1'21 underlying profit





Business and profit growth leveraging our geographic diversification

| Europe 15.6 | Q1'21 (vs. Q1'20) | Digital customers (mn) | Customer loans (EUR bn) | Customer deposits (EUR bn) | Net operating income (EUR mn) | Underlying att. profit (EUR mn) | Underlying RoTE |
|---|--------------------------|--|--|----------------------------------|-------------------------------------|---------------------------------------|--------------------|
| | Europe | | | | • | | |
| | | | | | • | | |
| South 21.6 120 103 2,320 773 19% America +21% +10% +17% +12% +41% +3.4 pp | | | i | | [| | |
| DCB Digital Consumer Bank | DCB Consumer | | I and the second | | | | |











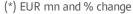
Hefty cost reduction and productivity increase

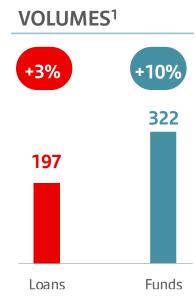
Total income flat YoY: increased NII (volumes and TLTRO), offset by reduced fee income (Q1'20 pre-pandemic) and lower ALCO sales

NII **QoQ** performance affected by margin pressure, lower credit volumes and lower day count

| KEY DATA | Q1'21 | vs. Q1'20 |
|------------------------|-------|-----------|
| Digital customers (mn) | 5.3 | +9% |
| NPL ratio (%) | 6.18 | -70 bps |
| Cost of credit (%) | 0.91 | +27 bps |
| Efficiency ratio (%) | 48.6 | -423 bps |
| Underlying RoTE (%) | 6.5 | +4.2 pp |

| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |
|--------------------------|-------|-----------|-----------|
| NII | 1,019 | -4.5 | 10.2 |
| Net fee income | 587 | 2.4 | -8.7 |
| Total income | 1,785 | 9.3 | -0.2 |
| Operating expenses | -867 | -0.7 | -8.2 |
| Net operating income | 918 | 20.9 | 8.7 |
| LLPs | -449 | -26.5 | -28.6 |
| PBT | 340 | _ | 203.2 |
| Underlying att. profit | 243 | _ | 170.4 |
| (*) FLID mn and % change | _ | | |









Volume growth driven by mortgages, government backed business loans and both retail banking and corporate deposits





In the quarter, positive margin management was not reflected in NII performance due to the lower day count

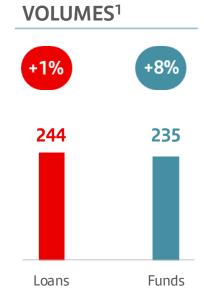
Profit increased QoQ from lower LLPs and the UK Bank Levy in Q4

Profit up YoY due to total income growth (volumes and cost of deposits), cost reduction and significantly lower LLPs. Fees impacted by regulatory changes

| KEY DATA | Q1'21 | vs. Q1'20 |
|------------------------|-------|-----------|
| Digital customers (mn) | 6.4 | +7% |
| NPL ratio (%) | 1.35 | +36 bps |
| Cost of credit (%) | 0.21 | +7 bps |
| Efficiency ratio (%) | 58.7 | -947 bps |
| Underlying RoTE (%) | 9.2 | +7.7 pp |

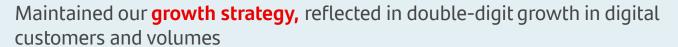
| (*) EUD 10(1 : 1 : 1 | | | |
|------------------------|-------|-----------|-----------|
| Underlying att. profit | 294 | 67.8 | 470.4 |
| Underlying PBT | 410 | 99.8 | 476.9 |
| LLPs | -18 | -82.1 | -89.6 |
| Net operating income | 459 | -0.2 | 45.2 |
| Operating expenses | -652 | 4.9 | -3.6 |
| Total income | 1,111 | 2.7 | 11.9 |
| Net fee income | 120 | 20.4 | -35.7 |
| NII | 1,001 | -1.3 | 23.7 |
| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |















Continued improvement of **operational efficiency**, reaching historic lows

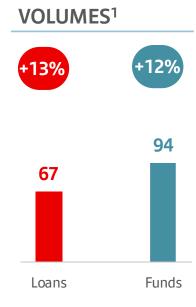
Profit increased YoY: revenue up (higher volumes partly offset by lower interest rates), costs control and lower LLPs. Higher RoTE at 21%

QoQ performance affected by **seasonality** in fee income and expenses

| KEY DATA | Q1'21 | vs. Q1'20 |
|------------------------|-------|-----------|
| Digital customers (mn) | 16.6 | +20% |
| NPL ratio (%) | 4.42 | -52 bps |
| Cost of credit (%) | 3.79 | -63 bps |
| Efficiency ratio (%) | 28.7 | -334 bps |
| Underlying RoTE (%) | 21.4 | +5.0 pp |

| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |
|------------------------|-------|-----------|-----------|
| NII | 1,780 | 2.6 | 5.8 |
| Net fee income | 632 | -3.6 | -1.9 |
| Total income | 2,521 | 2.0 | 8.4 |
| Operating expenses | -723 | -16.3 | -2.9 |
| Net operating income | 1,799 | 11.8 | 13.8 |
| LLPs | -549 | 0.9 | -30.6 |
| Underlying PBT | 1,154 | 12.4 | 65.7 |
| Underlying att. profit | 562 | 3.4 | 46.7 |
| /#\ EUD 10/ 1 : 1 | | | |









Remarkable speed of vaccination and massive fiscal stimulus support activity recovery and cost of credit improvement



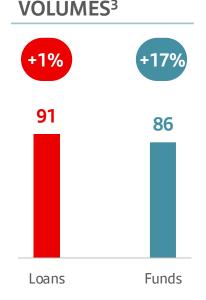


Significant profit increase YoY and QoQ boosted by net operating income (+13%) and LLPs reduction. **Net operating income increased 19% YoY** excluding Puerto Rico and Bluestem portfolio disposals

Revenue up due to leasing, capital markets and execution of originate-to-distribute in mortgages and auto. NII stable despite low rates and business disposals

| KEY DATA | Q1'21 | vs. Q1'20 |
|------------------------------------|-------|-----------|
| Digital customers (k) ¹ | 1,044 | +2% |
| NPL ratio (%) | 2.11 | +11 bps |
| Cost of credit (%) | 2.12 | -101 bps |
| Efficiency ratio (%) | 39.3 | -261 bps |
| Underlying RoTE (%) ² | 29.6 | +26.9 pp |

| /*\ FLID mn and 0/ change in constant our | _ | | |
|---|-------|-----------|-----------|
| Underlying att. profit | 616 | 143.8 | 1,016.9 |
| Underlying PBT | 974 | 132.5 | 653.6 |
| LLPs | -165 | -70.7 | -81.4 |
| Net operating income | 1,154 | 13.3 | 12.6 |
| Operating expenses | -748 | -1.9 | 1.0 |
| Total income | 1,902 | 6.8 | 7.7 |
| Net fee income | 241 | 17.5 | 5.4 |
| NII | 1,337 | 0.2 | -0.1 |
| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |





⁽¹⁾ Excluding Puerto Rico disposal impact. Considering it, flat YoY

^(*) EUR mn and % change in constant euros

⁽²⁾ RoTE adjusted for excess capital. Otherwise, 16%

⁽³⁾ Loans and advances to customers excluding reverse repos. Customer funds: customer deposits excluding repos + marketed mutual funds. EUR bn and YoY changes in constant euros, excluding disposal of Puerto Rico and Bluestem impact (EUR 3.5 bn in loans and EUR 3.5 bn in deposits). Considering it, loans -3% and funds +12%.





The Group announced its intention to acquire the full 8.3% outstanding shares of Santander México

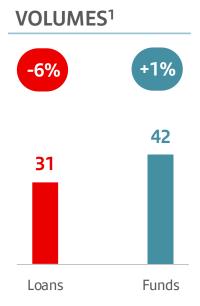
QoQ profit up primarily due to higher fees, trading gains and lower costs

Profit down YoY: NII pressure (lower rates and credit volumes as the corporate segment normalizes). Flat costs and lower LLPs

| KEY DATA | Q1'21 | vs. Q1'20 |
|------------------------|-------|-----------|
| Digital customers (mn) | 5.1 | +15% |
| NPL ratio (%) | 3.21 | +114 bps |
| Cost of credit (%) | 3.00 | +31 bps |
| Efficiency ratio (%) | 43.1 | +189 bps |
| Underlying RoTE (%) | 12.7 | -3.1 pp |

| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 | |
|--|-------|-----------|-----------|--|
| NII | 667 | -5.6 | -6.4 | |
| Net fee income | 204 | 8.7 | 8.2 | |
| Total income | 865 | -2.9 | -3.9 | |
| Operating expenses | -373 | -11.5 | 0.6 | |
| Net operating income | 492 | 4.9 | -7.0 | |
| LLPs | -228 | 7.5 | -6.7 | |
| Underlying PBT | 259 | 8.8 | -6.7 | |
| Underlying att. profit | 182 | 6.2 | -7.4 | |
| (*) ELID mp and % change in constant ource | | | | |

^(*) EUR mn and % change in constant euros









Ongoing execution of business digitalization. The conversion of creditors into full customers helped to maintain high profitability

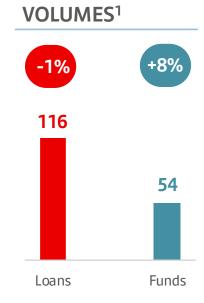
New lending (-3% vs. Q1'20) impacted by lockdowns in some countries (especially in January and February), although positive activity signs in March

Profit up YoY favoured by revenue increase and LLPs drop. Flat costs despite investments in technology and scaling capabilities

| KEY DATA | Q1'21 | vs. Q1'20 |
|-----------------------|-------|-----------|
| Active customers (mn) | 19.3 | -7.0% |
| NPL ratio (%) | 2.23 | +2 bps |
| Cost of credit (%) | 0.69 | +7 bps |
| Efficiency ratio (%) | 46.1 | -8 bps |
| Underlying RoTE (%) | 12.0 | +2.4 pp |

| Underlying att. profit | 291 | -16.2 | 25.0 |
|------------------------|-------|-----------|-----------|
| Underlying PBT | 506 | -9.8 | 25.5 |
| LLPs | -166 | -20.0 | -49.7 |
| Net operating income | 703 | -7.7 | 1.5 |
| Operating expenses | -600 | 0.1 | 1.0 |
| Total income | 1,304 | -4.3 | 1.3 |
| Net fee income | 188 | -8.0 | -1.8 |
| NII | 1,056 | -2.4 | -2.6 |
| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |





Global businesses

Corporate & Investment Banking

Remarkable SCIB **business growth** from all core businesses and geographies

Increase in activity driving strong revenue and underlying profit growth

| Underlying att. pr | rofit 704 | 107.9 | 64.2 |
|----------------------------|------------------------------------|-----------|-------------|
| Net operating inc | ome 1,130 | 49.4 | 70.6 |
| Total income | 1,655 | 29.1 | 43.9 |
| P&L* | Q1'21 | vs. Q4'20 |) vs. Q1'20 |
| 3.0% | EUR 466 mn 18% of Group's total | | 31.8% |
| Underlying RoRWA | Total fees | Е | fficiency |

^(*) EUR mn and % change in constant euros

♦ Santander

Wealth Management & Insurance

AUM's up in **Private Banking** and **SAM:** EUR 4,700 mn net sales. **Total Insurance** fees up 5% YoY

Total contribution to Group's profit up 1% vs. Q1'20 pre-crisis, despite PB being affected by lower interest rates, margin compression in SAM and positive non-recurring income in 2020 in Insurance

| AUMs | Total fees | | ontribution roup's profit |
|--------------------------|------------------------------------|-----------|------------------------------|
| EUR 370 bn (+12% YoY) | EUR 788 mn 31% of Group's total | EU | JR 523 mn (+1% YoY) |
| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |
| Total income | 502 | -8.1 | -1.7 |
| Net operating incom | ne 281 | -14.7 | -2.7 |
| Underlying att. prof | it 197 | -17.7 | -3.4 |

^(*) EUR mn and % change in constant euros

PagoNxt Innovative payments solutions for both Santander and non-Santander clients

Merchant solutions

Getnet is our merchant payments global franchise offering in-store and ecommerce acquiring, processing and value-added services



Q1'21 activity

- Getnet already available in 4 LatAm countries¹ after Q1 launch in Chile
- Getnet, 3rd largest acquirer in LatAm, with higher growing rates in remote payments environment
- Volumes & commercial activity in acquiring recovered pre-covid levels

Q1'21

Active merchants

1,125 k +14% yoy Total payments volume

EUR 22.5 bn

+26% yoy

CAGR mid-term (e)

Active merchants

Total payments volume

+20-30%



Note: % changes in constant euros

- (1) Brasil, Mexico, Chile and Argentina
- (2) Unbanked and underbanked population

Trade solutions

One Trade is our global trade and international payments platform, addressing the needs of SMEs and Corporates with the latest technology

| | Q1'21 CAGR mid-term (e) | | -term (e) | |
|-----------|-------------------------|-------|--------------------|---------|
| Ebury | Active clients | >15 k | Revenue | +30-40% |
| ONe Trade | Active clients | 4,119 | Transaction volume | +100% |

Consumer solutions

PagoNxt Consumer focuses on creating compelling, integrated payment experiences, becoming deeply embedded in consumers' financial lives



TAM (total addressable market)

300 mn Underserved² in LatAm





Q1 results impacted by higher provisions to reinforce our balance sheet

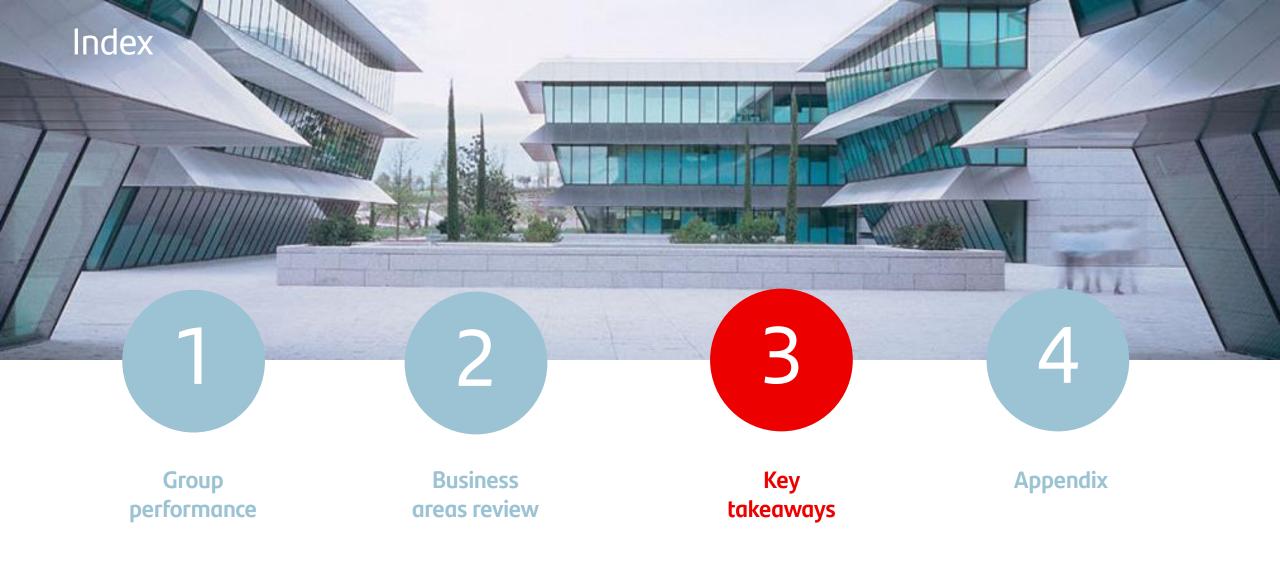
Positive impact of FX hedging reflected in 2020 in Gain/Losses on FT

Lower costs (-7% YoY) and reduced income tax

| P&L* | Q1'21 | Q4'20 | Q1'20 |
|----------------------------|-------|-------|--------|
| NII | -324 | -345 | -304 |
| Gains/Losses on FT | -44 | 104 | 14 |
| Operating expenses | -79 | -80 | -85 |
| LLPs and other provisions | -187 | -13 | -24 |
| Tax and minority interests | 109 | -44 | -618 |
| Underlying att. profit | -527 | -389 | -1,031 |

(*) EUR mn







Strong business in Q1'21

Solid P&L

EUR 2.1 bn underlying attributable profit

FY2021 restructuring charges recorded

EUR 1.6 bn attributable profit

Revenue

+8%

Improved efficiency

-227 bps

Net operating income

+15%

Strengthened balance sheet and improved profitability

Loans: +EUR 17 bn Deposits: +EUR 65 bn

CET1 above the target range of 11-12%

RoTE higher than cost of capital

Cost of credit

1.08%

CET1

12.30%

Underlying

RoTE

13.0%



Near-term outlook

Business environment

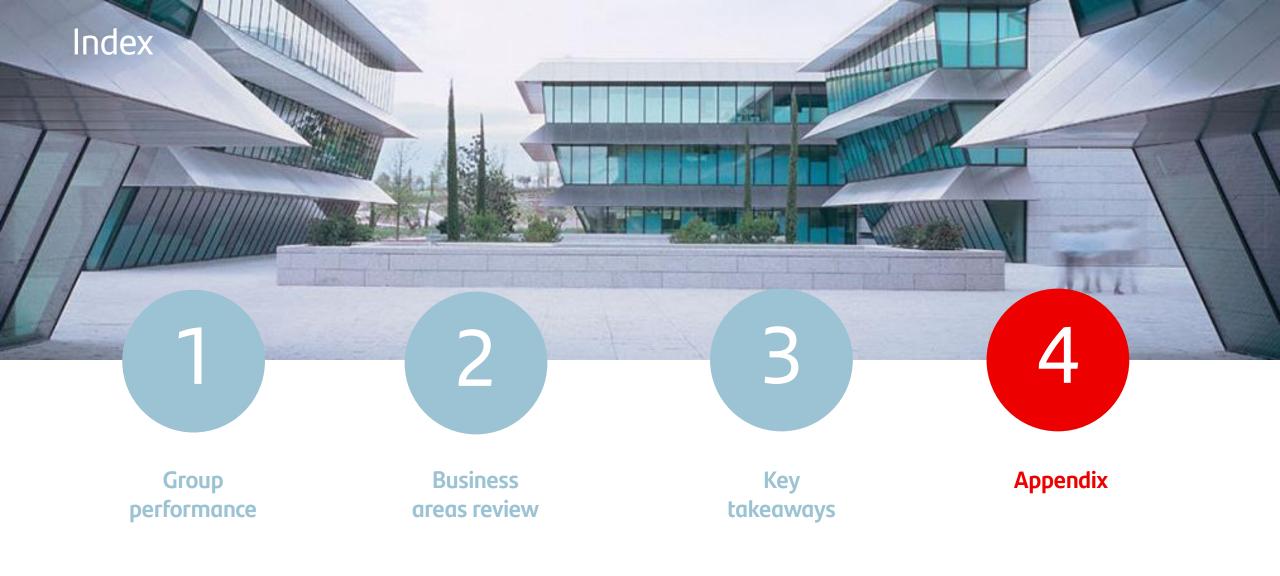
- We expect activity to increase as vaccination progresses, although at different speeds:
 - Starting in the US and the UK in H1'21
 - Some remaining pressure in Europe and LatAm with improvement expected in H2'21
- Lower cost of credit expected amid current uncertainty, with uneven performance by segments
- **Consumer and individual lending** expected to increase strongly across markets, with more **normalized transactionality** that should be reflected in higher-than-normal revenue growth
- No further interest rate cuts expected, already rising (Brazil)

2021 outlook by business areas

- **Europe:** slight increase in profitability expected throughout the year, backed by forecasted household activity rebound, margin management, net fee income recovery and savings plan execution
- North America: after Q1 excellent results, underlying profit trends in the US should be better than initially expected (resilient revenue, cost control and lower cost of credit)
- South America: amid the challenging environment, Brazil should deliver continued PBT growth with increased revenue and cost of credit under control. Expected underlying RoTE of c. 20%
- **Digital Consumer Bank:** once lockdown measures are fully lifted in Europe, we forecast a substantial acceleration in consumer demand, as seen in the US

After the strong start of the year, we reiterate our targets for 2021: improve the efficiency ratio, reduce cost of credit and increase profitability







Appendix

Primary segments and other countries

Secondary segments

Balance sheet and capital management

Yield on loans and cost of deposits

NPL and coverage ratios and cost of credit

Responsible Banking

Quarterly income statements

Glossary







Accelerating transformation to deliver superior growth under a more efficient operating model

Revenue increase YoY driven by CIB, NII (Spain and the UK) and ALCO sales (Portugal)

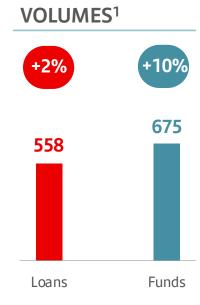
Strong efficiency improvement as a result of the ongoing optimization plans in all countries

Cost of credit normalizing after LLPs drop in all countries

| KEY DATA | Q1'21 | vs. Q1'20 |
|------------------------|-------|-----------|
| Digital customers (mn) | 15.6 | +9% |
| NPL ratio (%) | 3.26 | -11 bps |
| Cost of credit (%) | 0.51 | +15 bps |
| Efficiency ratio (%) | 49.9 | -858 bps |
| Underlying RoTE (%) | 8.5 | +6.6 pp |

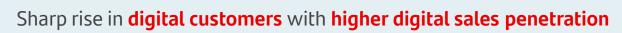
| (1) Trial | 020 | 217.2 | |
|------------------------|--------|-----------|-----------|
| Underlying att. profit | 826 | 217.2 | 338.2 |
| Underlying PBT | 1,231 | 235.4 | 315.0 |
| LLPs | -595 | -36.1 | -40.3 |
| Net operating income | 2,077 | 24.3 | 36.1 |
| Operating expenses | -2,071 | 1.9 | -3.8 |
| Total income | 4,149 | 12.0 | 12.7 |
| Net fee income | 1,072 | 10.5 | -4.1 |
| NII | 2,645 | -2.0 | 12.5 |
| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |











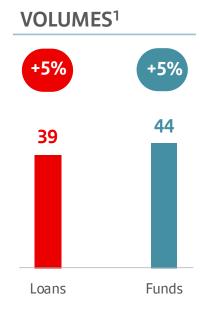
Increase in **customer loans** boosted by new lending, mainly in corporates and mortgages

Profit growth due to ALCO portfolio sales, cost control and lower LLPs

| KEY DATA | Q1'21 | vs. Q1'20 |
|-----------------------|-------|-----------|
| Digital customers (k) | 970 | +22% |
| NPL ratio (%) | 3.84 | -72 bps |
| Cost of credit (%) | 0.38 | +15 bps |
| Efficiency ratio (%) | 34.2 | -898 bps |
| Underlying RoTE (%) | 15.9 | +8.6 pp |

| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |
|--------------------------|-------|-----------|-----------|
| NII | 193 | -1.1 | -4.6 |
| Net fee income | 99 | -3.5 | -2.0 |
| Total income | 427 | 34.8 | 21.9 |
| Operating expenses | -146 | -2.0 | -3.5 |
| Net operating income | 281 | 67.4 | 41.2 |
| LLPs | -35 | -16.9 | -56.9 |
| Underlying PBT | 234 | 75.4 | 138.6 |
| Underlying att. profit | 161 | 69.0 | 137.0 |
| (*) FLIP mn and % change | | | |

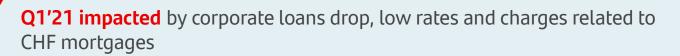






Portugal







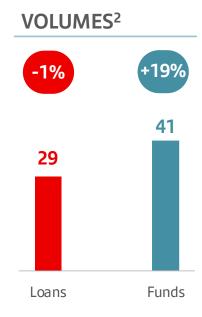
Net operating income after LLPs up 40% YoY driven by efficiency and lower LLPs. Resilient revenue (lower rates offset by fees and trading gains)

QoQ performance impacted by BFG contribution

| KEY DATA | Q1'21 | vs. Q1'20 |
|----------------------------------|-------|-----------|
| Digital customers (k) | 2,812 | +8% |
| NPL ratio (%) | 4.82 | +53 bps |
| Cost of credit (%) | 1.02 | +14 bps |
| Efficiency ratio (%) | 44.3 | -274 bps |
| Underlying RoTE (%) ¹ | 5.0 | -0.1 pp |

| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 | |
|---|-------|-----------|-----------|--|
| NII | 240 | -0.5 | -14.7 | |
| Net fee income | 127 | 6.5 | 14.4 | |
| Total income | 357 | -7.2 | 2.8 | |
| Operating expenses | -158 | 3.5 | -3.1 | |
| Net operating income | 199 | -14.2 | 8.1 | |
| LLPs | -68 | -14.8 | -24.8 | |
| Underlying PBT | 58 | -11.7 | -1.3 | |
| Underlying att. profit | 21 | 0.2 | -4.7 | |
| (*) FUD and and 0/ shange in constant ourse | | | | |







⁽¹⁾ RoTE adjusted for excess capital. Otherwise, 3%

³⁴





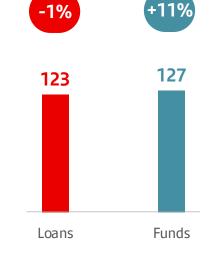
Increasing joint initiatives between Mexico and the US to improve customer attraction, share best practices and technology programmes

Robust customer funds underpinned by the US. **Loan demand normalized** following the uptick at the beginning of the pandemic and business disposals

Strong profit growth primarily boosted by cost of credit improvement in the US, cost control and revenue increase. NII affected by lower rates in Mexico

| KEY DATA | Q1'21 | vs. Q1'20 |
|----------------------------------|-------|-----------|
| Digital customers (mn) | 6.3 | +13% |
| NPL ratio (%) | 2.39 | +37 bps |
| Cost of credit (%) | 2.34 | -68 bps |
| Efficiency ratio (%) | 41.5 | -32 bps |
| Underlying RoTE (%) ¹ | 22.0 | +14.1 pp |

| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |
|--|--------|-----------|-----------|
| NII | 2,005 | -1.8 | -2.3 |
| Net fee income | 451 | 12.8 | 7.2 |
| Total income | 2,768 | 3.3 | 3.7 |
| Operating expenses | -1,149 | -4.7 | 2.8 |
| Net operating income | 1,620 | 9.9 | 4.3 |
| LLPs | -393 | -49.3 | -65.3 |
| Underlying PBT | 1,207 | 87.7 | 196.9 |
| Underlying att. profit | 773 | 88.8 | 205.4 |
| (*) ELID mp and % change in constant ource | | | |



VOLUMES²



⁽¹⁾ RoTE adjusted for excess capital. Otherwise, 14%

^(*) EUR mn and % change in constant euros

⁽²⁾ Loans and advances to customers excluding reverse repos. Customer funds: customer deposits excluding repos + marketed mutual funds. EUR bn and YoY changes in constant euros, excluding disposal of Puerto Rico and Bluestem impact (EUR 3.5 bn in loans and EUR 3.5 bn in deposits). Considering it, loans -4% and funds +8%.





Strengthening regional connections in order to keep growing in a profitable manner

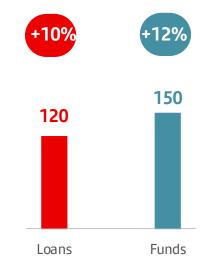
Improved **customer experience** and increased **loyalty**, allied to rigorous cost and risk management

QoQ comparison impacted by seasonality and lockdowns in some countries

Profit rose YoY boosted by double-digit growth in volumes, reflected in the positive trend in NII, and lower LLPs

| KEY DATA | Q1'21 | vs. Q1'20 |
|------------------------|-------|-----------|
| Digital customers (mn) | 21.6 | +21% |
| NPL ratio (%) | 4.30 | -33 bps |
| Cost of credit (%) | 2.81 | -49 bps |
| Efficiency ratio (%) | 34.4 | -135 bps |
| Underlying RoTE (%) | 19.3 | +3.4 pp |

| Underlying att. profit | 773 | -2.5 | 41.2 |
|------------------------|--------|-----------|-----------|
| Underlying PBT | 1,505 | 6.2 | 59.4 |
| LLPs | -683 | -6.5 | -33.2 |
| Net operating income | 2,320 | 5.1 | 12.1 |
| Operating expenses | -1,219 | -10.7 | 4.9 |
| Total income | 3,539 | -1.0 | 9.5 |
| Net fee income | 842 | -5.3 | 2.4 |
| NII | 2,575 | -1.6 | 8.0 |
| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |



VOLUMES¹



^(*) EUR mn and % change in constant euros







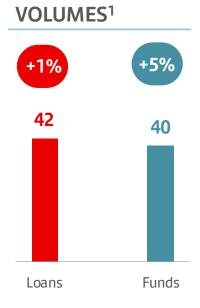
Profit QoQ impacted by lower inflation, weak consumption associated to lockdown and increased tax burden

Profit rose 55% YoY boosted by NII (higher inflation and lower cost of funds), efficiency improvement and lower provisions

| KEY DATA | Q1'21 | vs. Q1'20 |
|-----------------------|-------|-----------|
| Digital customers (k) | 1,723 | +31% |
| NPL ratio (%) | 4.74 | +11 bps |
| Cost of credit (%) | 1.33 | +8 bps |
| Efficiency ratio (%) | 38.4 | -332 bps |
| Underlying RoTE (%) | 17.2 | +5.4 pp |

| Underlying att. profit | 153 | -9.8 | 54.7 |
|------------------------|-------|-----------|-----------|
| Underlying PBT | 277 | -6.3 | 70.7 |
| LLPs | -100 | 1.9 | -39.5 |
| Net operating income | 378 | -2.8 | 15.7 |
| Operating expenses | -236 | 3.5 | 0.7 |
| Total income | 614 | -0.5 | 9.5 |
| Net fee income | 95 | -3.2 | 1.1 |
| NII | 497 | -3.1 | 9.3 |
| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |













Ongoing digital transformation: strong digital customers growth, Getnet reached 21 k customers since October and launch of Cockpit

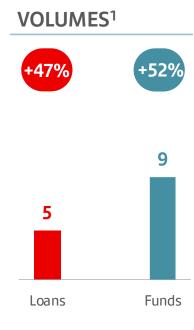
QoQ profit up due to lower costs and LLPs. NII impacted by margin pressure

Profit increased YoY boosted by the main lines of revenue and lower provisions. Costs reflect collective agreement

| KEY DATA | Q1'21 | vs. Q1'20 |
|-----------------------|-------|-----------|
| Digital customers (k) | 2,689 | +20% |
| NPL ratio (%) | 2.32 | -165 bps |
| Cost of credit (%) | 4.55 | -93 bps |
| Efficiency ratio (%) | 65.0 | +651 bps |
| Underlying RoTE (%) | 20.4 | +2.8 pp |

| (4) 5115 | | | |
|------------------------|-------|-----------|-----------|
| Underlying att. profit | 45 | 20.8 | 103.3 |
| Underlying PBT | 44 | 16.2 | 53.2 |
| LLPs | -14 | -79.8 | -71.5 |
| Net operating income | 92 | -31.3 | 6.6 |
| Operating expenses | -171 | -13.4 | 40.5 |
| Total income | 262 | -20.6 | 26.4 |
| Net fee income | 74 | -21.1 | 49.7 |
| NII | 204 | -25.6 | 29.7 |
| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |

^(*) EUR mn and % change in constant euros





Uruguay and Andean region



High profitability sustained across all countries supported by stronger customer loyalty, leading to greater transactionality



Uruguay: underlying profit decreased YoY impacted by lower interest rates and lower gains on financial transactions

Peru: profit rose boosted by higher revenue and efficiency improvement

Colombia: profit evolution impacted by higher costs related to IT and business development

Underlying attributable profit





Appendix

Primary segments and other countries

Secondary segments

Balance sheet and capital management

Yield on loans and cost of deposits

NPL and coverage ratios and cost of credit

Responsible Banking

Quarterly income statements

Glossary



Retail Banking



Focus on accelerating our **digital transformation**, through a **multi-channel** strategy adapting channels to new business trends and customer needs

This clear orientation enabled us to rank top 3 in customer satisfaction, measured by NPS, in six of our markets

QoQ and YoY profit growth due to higher volumes and revenue with better efficiency and lower cost of credit

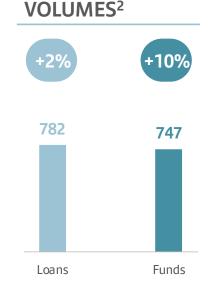
+9% YoY Loyal customers 6 markets Top 3 NPS¹

+15% YoY
Digital
customers

50% +9 pp YoY
Digital sales
% of total sales

| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |
|------------------------|--------|-----------|-----------|
| NII | 7,472 | -1.2 | 4.3 |
| Net fee income | 1,709 | 1.2 | -6.3 |
| Total income | 9,536 | 1.5 | 4.5 |
| Operating expenses | -4,157 | -3.8 | -1.8 |
| Net operating income | 5,378 | 6.0 | 9.9 |
| LLPs | -1,783 | -27.4 | -48.6 |
| Underlying PBT | 3,190 | 45.2 | 183.6 |
| Underlying att. profit | 1,836 | 42.4 | 208.1 |











SCIB continues executing its **strategy** to strengthen its position as a **strategic advisor.** The recent creation of the **DSG team**¹ being one example of further developing its advisory expertise

Profit boosted by strong revenue growth, backed by market activities, together with the positive performance of GDF and GTB

Compared to Q4'20 profit was 108% higher, backed by higher revenue, good cost control and lower provisions

Total income (Constant EUR mn)



| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |
|------------------------|-------|-----------|-----------|
| NII | 720 | -7.0 | 19.0 |
| Net fee income | 466 | 23.0 | 27.9 |
| Gains (losses) on FT | 412 | 428.7 | 244.2 |
| Total income | 1,655 | 29.1 | 43.9 |
| Operating expenses | -526 | -0.1 | 7.7 |
| Net operating income | 1,130 | 49.4 | 70.6 |
| LLPs | -47 | -74.4 | 778.6 |
| Underlying PBT | 1,058 | 109.1 | 64.5 |
| Underlying att. profit | 704 | 107.9 | 64.2 |

^(*) EUR mn and % change in constant euros

3.0% RoRWA

31.8% Efficiency ratio



(1) DSG: Digital Solutions Group



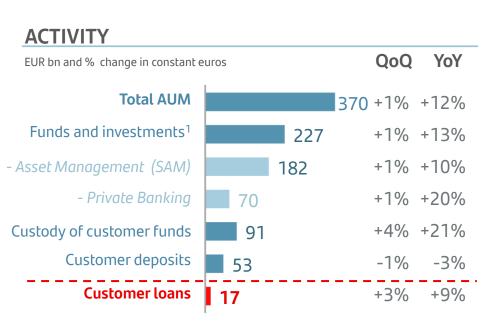


In **Private Banking**, continued good activity levels and business growth. Net new money YTD: EUR 3,300 million

In SAM, volumes are back to speed (up +10% YoY), both by market movement and by positive net sales (EUR 1,400 million YTD)

In **Insurance**, Gross Written Premiums +11% YoY, despite related business is affected by lower credit activity. Total Insurance fees up 5% YoY

Total contribution to Group's profit up 1% vs. Q1'20 pre-crisis, despite lower interest rates in PB, margin compression in SAM and positive non-recurring income in 2020 in Insurance



| Underlying att. profit | 197 | -17.7 | -3.4 |
|------------------------|-------|-----------|-----------|
| Underlying PBT | 273 | -17.7 | -3.4 |
| LLPs | -5 | 10.8 | -8.4 |
| Net operating income | 281 | -14.7 | -2.7 |
| Operating expenses | -220 | 2.0 | -0.5 |
| Total income | 502 | -8.1 | -1.7 |
| Net fee income | 297 | 0.3 | 2.5 |
| NII | 88 | -12.5 | -11.3 |
| P&L* | Q1'21 | vs. Q4'20 | vs. Q1'20 |

^(*) EUR mn and % change in constant euros

EUR 523 mn
(+1% YoY)
Total contribution
to Group's profit²

Total fees³
EUR 788 mn
(+3% YoY)
Weight of
Total Group
31%



Note. AuM: Total assets marketed and/or managed

- (1) Total adjusted for funds from private banking customers managed by SAM
- (2) Profit after tax + fees generated by asset management and insurance transferred to the commercial network
- (3) Including fees generated by asset management and insurance transferred to the commercial network

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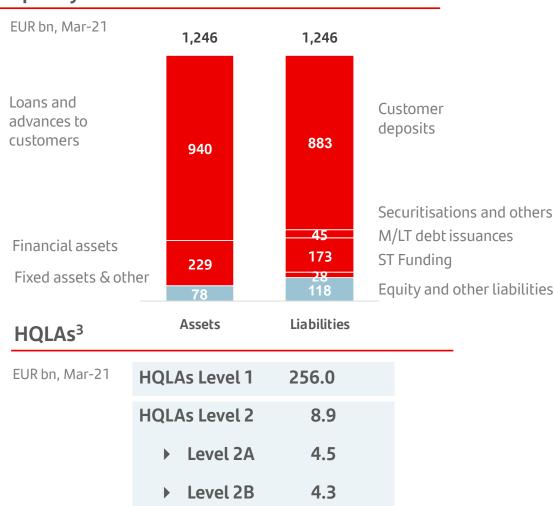
Quarterly income statements

Glossary



Well-funded, diversified, prudent and highly liquid balance sheet (large % contribution from customer deposits), actively reinforced already strong LCR ratios following covid-19 crisis

Liquidity Balance Sheet



| | Liquidity Coverage Ratio (LCR) | | Net Stable Funding Ratio (NSFR) |
|--------------------|-----------------------------------|--------|------------------------------------|
| | Mar-21 ¹ | Dec-20 | Dec-20 |
| Spain ² | 176% | 175% | 116% |
| UK ² | 138% | 152% | 129% |
| Portugal | 131% | 122% | 123% |
| Poland | 222% | 187% | 150% |
| US | 156% | 129% | 120% |
| Mexico | 195% | 207% | 132% |
| Brazil | 160% | 167% | 119% |
| Chile | 136% | 155% | 120% |
| Argentina | 271% | 222% | 174% |
| SCF | 534% | 314% | 114% |
| Group | 173% | 168% | 120% |

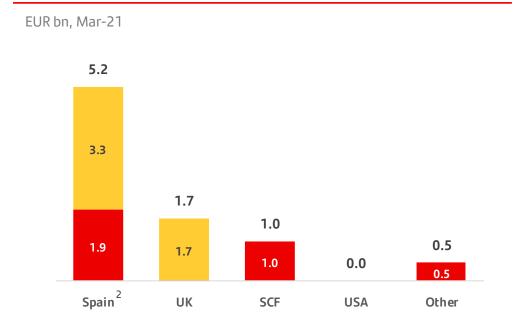


. Note: Liquidity balance sheet for management purposes (net of trading derivatives and interbank balances)

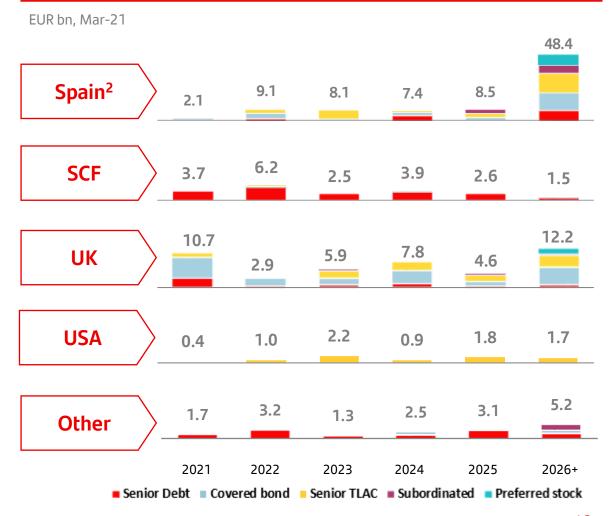
- (1) Provisional data
- 2) Spain: Parent bank, UK: Ring-fenced bank
- (3) 12 month average, provisional data

Conservative and decentralized liquidity and funding model

EUR 8.4 bn¹ issued in public markets in Q1'21



Very manageable maturity profile



Other includes issuances in Brazil, Chile, Argentina and Mexico



Note: preference shares also includes other AT1 instruments.

⁽¹⁾ Data includes public issuances from all units with period-average exchange rates. Excludes securitisations. Two T2 instruments issued in Q4'20 as prefunding for 2021, totalling EUR 2.3 billion, are not included.

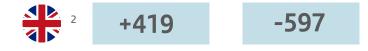
⁽²⁾ Includes Banco Santander S.A. and Santander International Products PLC

Interest rate risk hedging

Mostly positive interest rate sensitivity

Net interest income sensitivity* to a +/-100 bp parallel shift EUR mn, Feb-21



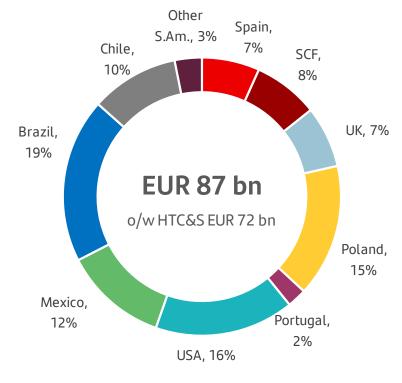






ALCO portfolios reflect our geographic diversification

Distribution of ALCO portfolios by country %, Mar-21





⁽¹⁾ Parent bank

⁽²⁾ Ring-fenced bank

⁽³⁾ SBNA. SC USA has positive sensitivity under a -100 bp shift scenario

^{*} Note: different criteria vs. Q4'20 presentation: -100 bps sensitivities affected by removal of management floors

Issuances YTD against funding plan

2021 Funding plan and issuances

| EUR bn, Mar-21 | | Snr Non-Pre | ferred + Snr | Hyl | orids | Covered | l Bonds | тот | AL |
|----------------|--------------------|-------------|--------------|-------|-------------------------|---------|---------|---------|--------|
| | | Plan | Issued | Plan | Issued | Plan | Issued | Plan | Issued |
| | Santander S.A | 8-10 | 4.6 | 2-3 | 2.3 ¹ | - | - | 10-13 | 6.9 |
| | SCF | 3-4 | 1.0 | - | - | 0-1 | - | 3-5 | 1.0 |
| | UK | 2.5-3.5 | 1.7 | - | - | - | - | 2.5-3.5 | 1.7 |
| | SHUSA | 3-4 | - | - | - | - | - | 3-4 | - |
| | Other ² | 2.5-3.5 | 0.5 | 0-0.5 | - | - | - | 2.5-4 | 0.5 |
| | TOTAL ² | 19-25 | 7.8 | 2-3.5 | 2.3 | 0-1 | - | 21-29.5 | 10.1 |

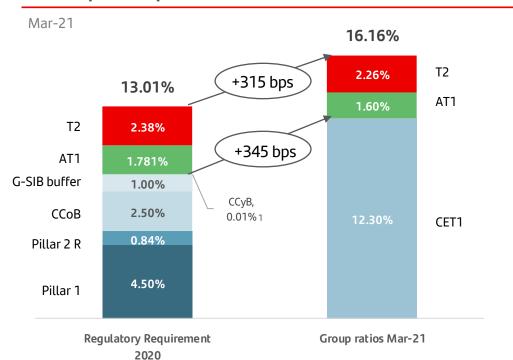
Banco Santander S.A.'s 2021 funding plan contemplates the following:

- The Financial Plan is focused on covering TLAC/MREL requirements, with no secured issuances, to:
 - continue building up TLAC/MREL buffers.
 - pre-finance senior non-preferred / senior preferred transactions which lose TLAC eligibility due to entering in the <1 year window.
 - cover the increase in estimated RWAs which are the base of both requirements.



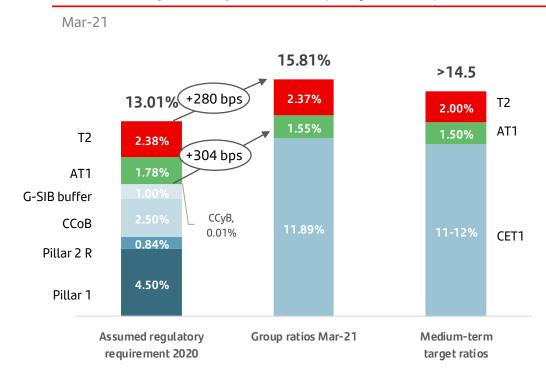
Santander's capital levels, both phased-in and fully loaded, exceed minimum regulatory requirements

SREP capital requirements and MDA*



- Following regulatory changes in March 2020 in response to the covid-19 crisis, the minimum CET1 to be maintained by the Group is 8.85% (was 9.69% pre-changes)
- As of Mar-21, the distance to the MDA is 315 bps² and the CET1 management buffer is 345 bps

Assumed capital requirements (fully loaded)



AT1 and T2 issuance are planned to be zero to target 1.5% and 2% of RWAs respectively assuming constant RWAs



^{*} The phased-in ratio includes the transitory treatment of IFRS 9, calculated in accordance with article 473 bis of the Regulation on Capital Requirements (CRR) and subsequent amendments introduced by Regulation 2020/873 of the European Union. Additionally, the Tier 1 and total phased-in capital ratios include the transitory treatment according to chapter 2, title 1, part 10 of the aforementioned CRR.

⁽¹⁾ Countercyclical buffer.

⁽²⁾ MDA trigger = 3.45% - 0.18% - 0.12% = 3.15% (18 bps of AT1 and 12 bps of T2 shortfall is covered with CET1).

TLAC ratios for the Resolution Group headed by Banco Santander, S.A.

TLAC Ratio

| EUR mn | 30 June 2020 | 30 September 2020 | 31 December 2020 | 31 March 2021 E |
|--|--------------|-------------------|------------------|-----------------|
| Own Funds | 86,335 | 86,191 | 86,836 | 86,634 |
| of which: Common Equity Tier 1 (CET1) capital | 70,746 | 70,829 | 69,451 | 69,349 |
| of which: Additonal Tier 1 (AT1) capital | 7,794 | 7,740 | 7,723 | 7,591 |
| of which: Tier 2 (T2) capital | 7,796 | 7,621 | 9,662 | 9,693 |
| Eligible Liabilities | 30,998 | 30,650 | 30,437 | 32,550 |
| Subordinated instruments | 767 | 860 | 964 | 1,120 |
| Non preferred senior debt | 23,336 | 22,912 | 22,540 | 24,352 |
| Preferred senior debt and instruments with the same insolvency ranking | 6,894 | 6,878 | 6,933 | 7,079 |
| TLAC BEFORE DEDUCTIONS | 117,333 | 116,841 | 117,273 | 119,185 |
| Deductions | 53,652 | 52,622 | 51,025 | 48,878 |
| TLAC AFTER DEDUCTIONS | 63,681 | 64,219 | 66,248 | 70,307 |
| Risk Weighted Assets (RWAs) | 275,774 | 275,124 | 277,304 | 283,145 |
| TLAC RATIO (% RWAs) | 23.1% | 23.3% | 23.9% | 24.8% |
| Leverage Exposure (LE) | 735,543 | 635,439 | 632,303 | 689,349 |
| TLAC RATIO (% LE) | 8.7% | 10.1% | 10.5% | 10.2% |

- TLAC ratio increased in the first quarter of 2021 by 0.9% to 24.8% (compared with the fully-loaded TLAC requirement of 21.5% as of 1 January 2022 and the current requirement of 16% as of 31 March 2021).
- The increase is mainly due to the rise in the TLAC before deductions (EUR 1.9 bn) and to the drop in the deduction (EUR 2.1 bn), as a result of the higher surpluses in other resolution groups. This increase in TLAC ratio is partially offset by the higher RWAs (EUR 5.8 bn).
- Between December 2020 and March 2021, TLAC before deductions increased due mainly to the SNP issuances carried out in the guarter (EUR 3.4 bn) and dollar appreciation (EUR 0.6 bn), which were partially offset by EUR 2.0 bn of SNP issuances that have stopped meeting eligibility criteria during the quarter.

Appendix

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Glossary



Yield on loans (%)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|-----------------------|-------|-------|-------|-------|-------|
| Europe | 2.30 | 2.12 | 2.06 | 2.09 | 2.08 |
| Spain | 1.99 | 1.86 | 1.82 | 1.85 | 1.85 |
| United Kingdom | 2.49 | 2.35 | 2.32 | 2.36 | 2.33 |
| Portugal | 1.63 | 1.57 | 1.57 | 1.51 | 1.46 |
| Poland | 4.04 | 3.34 | 2.95 | 2.89 | 2.91 |
| North America | 8.94 | 7.85 | 7.82 | 7.70 | 7.78 |
| US | 7.76 | 6.90 | 6.96 | 6.83 | 7.00 |
| Mexico | 12.25 | 11.00 | 10.73 | 10.36 | 10.11 |
| South America | 11.70 | 10.00 | 9.03 | 9.50 | 9.92 |
| Brazil | 13.56 | 12.28 | 11.66 | 11.07 | 11.37 |
| Chile | 7.35 | 5.74 | 4.75 | 7.03 | 6.93 |
| Argentina | 23.75 | 20.06 | 18.37 | 19.93 | 22.03 |
| Digital Consumer Bank | 4.22 | 4.22 | 4.07 | 4.05 | 3.98 |



Cost of deposits (%)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|-----------------------|-------|-------|-------|-------|-------|
| Europe | 0.36 | 0.25 | 0.14 | 0.12 | 0.11 |
| Spain | 0.06 | 0.04 | 0.04 | 0.04 | 0.04 |
| United Kingdom | 0.69 | 0.52 | 0.29 | 0.23 | 0.21 |
| Portugal | 0.08 | 0.06 | 0.05 | 0.03 | 0.02 |
| Poland | 0.65 | 0.42 | 0.14 | 0.09 | 0.05 |
| North America | 1.57 | 1.15 | 0.90 | 0.74 | 0.64 |
| US | 0.74 | 0.40 | 0.30 | 0.23 | 0.17 |
| Mexico | 3.54 | 3.21 | 2.53 | 2.03 | 1.85 |
| South America | 3.13 | 2.07 | 1.58 | 1.45 | 1.83 |
| Brazil | 3.12 | 2.27 | 1.61 | 1.46 | 1.47 |
| Chile | 1.35 | 0.71 | 0.34 | 0.45 | 0.35 |
| Argentina | 10.64 | 7.37 | 8.70 | 9.98 | 11.62 |
| Digital Consumer Bank | 0.47 | 0.44 | 0.39 | 0.35 | 0.30 |



Appendix

Primary segments and other countries

Secondary segments

Balance sheet and capital management

Yield on loans and cost of deposits

NPL and coverage ratios and cost of credit

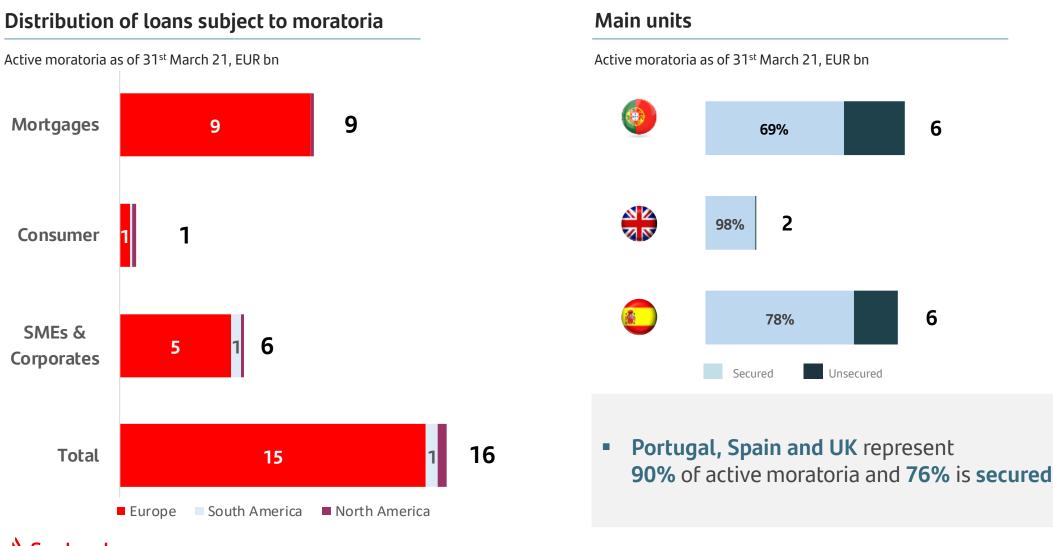
Responsible Banking

Quarterly income statements

Glossary



86% of moratoria has expired, with only 5% in stage 3. From the 14% still active, 73% is secured and most of it is in Europe



Breakdown of moratoria by segments, regions and main countries: credit quality of expired moratoria remains solid

| | Total | | | Expired as % | | Expired | |
|--------------------|-----------|-----------------|--------------|--------------|-----------|-----------|-----------|
| EUR bn, 31-Mar-21 | moratoria | % loan book (*) | o/w: expired | of Total | % Stage 1 | % Stage 2 | % Stage 3 |
| Total Group | 112 | 12% | 96 | 86% | 75% | 20% | 5% |
| Detail by segments | | | | | | | |
| Mortgages | 71 | 22% | 62 | 87% | 84% | 14% | 3% |
| Consumer | 19 | 8% | 18 | 96% | 47% | 42% | 11% |
| SMEs & Corporates | 22 | 6% | 16 | 73% | 74% | 20% | 6% |
| Еигоре | 75 | 11% | 60 | 80% | 80% | 16% | 4% |
| UK | 45 | 19% | 44 | 96% | 80% | 17% | 3% |
| Spain | 11 | 6% | 5 | 46% | 74% | 16% | 10% |
| SCF | 4 | 4% | 4 | 97% | 86% | 10% | 4% |
| North America | 20 | 16% | 20 | 98% | 50% | 42% | 9% |
| USA (SBNA & SC) | 14 | 17% | 13 | 97% | 34% | 55% | 11% |
| Mexico | 6 | 21% | 6 | 99% | 81% | 15% | 5% |
| South America | 17 | 14% | 16 | 97% | 86% | 9% | 5% |
| Brazil | 5 | 8% | 5 | 94% | 72% | 19% | 9% |

Stage coverage

| | | E | xposure | 1 | | | | Coverage | 9 | |
|---------|--------|--------|---------|--------|--------|-------|----------|----------|--------|--------|
| | Mar-21 | Dec-20 | Sep-20 | Jun-20 | Mar-20 | Mar-2 | 1 Dec-20 | Sep-20 | Jun-20 | Mar-20 |
| Stage 1 | 885 | 864 | 862 | 878 | 891 | 0.5 | % 0.5% | 0.6% | 0.6% | 0.6% |
| Stage 2 | 70 | 69 | 60 | 61 | 53 | 8.19 | % 8.5% | 8.8% | 7.7% | 8.2% |
| Stage 3 | 32 | 32 | 31 | 33 | 33 | 42.5 | % 43.4% | 43.3% | 41.1% | 40.8% |



NPL ratio (%)

| | <u>Mar-20</u> | Jun-20 | Sep-20 | Dec-20 | Mar-21 |
|-----------------------|---------------|--------|--------|--------|--------|
| Europe | 3.37 | 3.41 | 3.29 | 3.34 | 3.26 |
| Spain | 6.88 | 6.55 | 5.98 | 6.23 | 6.18 |
| United Kingdom | 0.99 | 1.10 | 1.33 | 1.24 | 1.35 |
| Portugal | 4.56 | 4.43 | 4.25 | 3.89 | 3.84 |
| Poland | 4.29 | 4.57 | 4.58 | 4.74 | 4.82 |
| North America | 2.02 | 1.73 | 1.96 | 2.23 | 2.39 |
| US | 2.00 | 1.49 | 1.85 | 2.04 | 2.11 |
| Mexico | 2.07 | 2.50 | 2.33 | 2.81 | 3.21 |
| South America | 4.63 | 4.74 | 4.40 | 4.39 | 4.30 |
| Brazil | 4.93 | 5.07 | 4.64 | 4.59 | 4.42 |
| Chile | 4.63 | 4.99 | 4.76 | 4.79 | 4.74 |
| Argentina | 3.97 | 3.15 | 2.88 | 2.11 | 2.32 |
| Digital Consumer Bank | 2.21 | 2.31 | 2.29 | 2.17 | 2.23 |
| TOTAL GROUP | 3.25 | 3.26 | 3.15 | 3.21 | 3.20 |



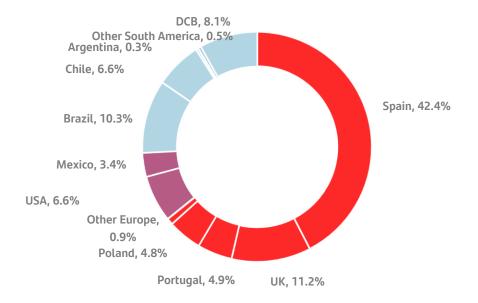
Coverage ratio (%)

| | Mar-20 | Jun-20 | Sep-20 | Dec-20 | Mar-21 |
|-----------------------|--------|--------|--------|--------|--------|
| Europe | 47.0 | 46.5 | 48.7 | 50.3 | 50.0 |
| Spain | 44.6 | 43.3 | 46.0 | 47.1 | 47.2 |
| United Kingdom | 39.7 | 42.8 | 41.6 | 44.7 | 40.5 |
| Portugal | 59.0 | 60.9 | 64.3 | 66.5 | 69.2 |
| Poland | 68.1 | 69.0 | 70.8 | 70.7 | 70.3 |
| North America | 170.1 | 206.5 | 201.6 | 182.6 | 153.4 |
| US | 181.4 | 253.1 | 228.8 | 210.4 | 183.2 |
| Mexico | 133.9 | 114.9 | 132.6 | 120.8 | 95.6 |
| South America | 92.9 | 93.0 | 97.2 | 97.4 | 98.4 |
| Brazil | 108.0 | 110.2 | 114.9 | 113.2 | 116.5 |
| Chile | 57.2 | 54.7 | 59.7 | 61.4 | 63.4 |
| Argentina | 131.2 | 165.7 | 186.3 | 275.1 | 232.4 |
| Digital Consumer Bank | 111.6 | 108.0 | 110.6 | 113.3 | 111.4 |
| TOTAL GROUP | 71.3 | 72.1 | 76.0 | 76.4 | 74.0 |

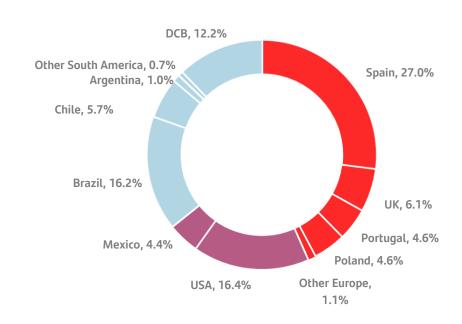


Credit impaired loans and loan-loss allowances. Breakdown by operating areas. March 2021

Credit impaired loans



Loan-loss allowances





Cost of credit (%)

| | <u>Mar-20</u> | Jun-20 | Sep-20 | Dec-20 | Mar-21 |
|-----------------------|---------------|--------|--------|--------|--------|
| Europe | 0.36 | 0.41 | 0.48 | 0.58 | 0.51 |
| Spain | 0.64 | 0.68 | 0.80 | 1.01 | 0.91 |
| United Kingdom | 0.14 | 0.22 | 0.26 | 0.27 | 0.21 |
| Portugal | 0.23 | 0.30 | 0.42 | 0.51 | 0.38 |
| Poland | 0.88 | 0.96 | 0.99 | 1.10 | 1.02 |
| North America | 3.02 | 3.21 | 3.07 | 2.92 | 2.34 |
| US | 3.13 | 3.30 | 3.08 | 2.86 | 2.12 |
| Mexico | 2.69 | 2.95 | 2.97 | 3.03 | 3.00 |
| South America | 3.29 | 3.49 | 3.50 | 3.32 | 2.81 |
| Brazil | 4.43 | 4.67 | 4.58 | 4.35 | 3.79 |
| Chile | 1.25 | 1.46 | 1.59 | 1.50 | 1.33 |
| Argentina | 5.48 | 5.67 | 5.54 | 5.93 | 4.55 |
| Digital Consumer Bank | 0.63 | 0.74 | 0.79 | 0.83 | 0.69 |
| TOTAL GROUP | 1.17 | 1.26 | 1.27 | 1.28 | 1.08 |



Appendix

Primary segments and other countries

Secondary segments

Balance sheet and capital management

Yield on loans and cost of deposits

NPL and coverage ratios and cost of credit

Responsible Banking

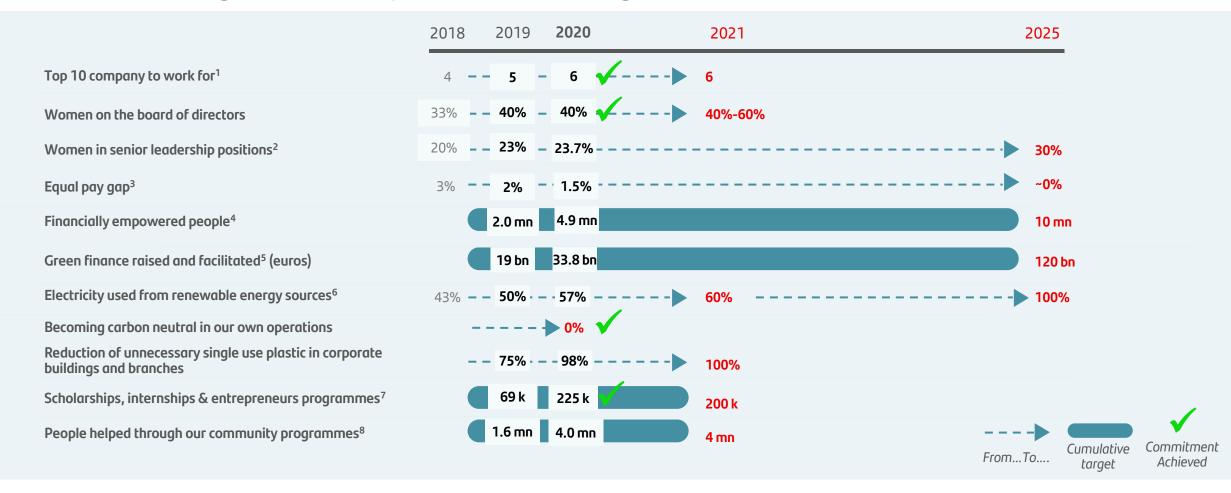
Quarterly income statements

Glossary



Santander Responsible Banking goals

We are building a more Responsible Bank aligned with our commitments





According to relevant external indexes in each country (Great Place to Work, Top Employer, Merco, etc.)
Senior positions represent 1% of total workforce
Calculation of equal pay gap compares employees of the same job, level and function
People (unbanked, underbanked or financially vulnerable), who are given access to the financial system, receive tailored finance and increase their knowledge and resilience
through financial education
Includes Santander overall contribution to green finance: project finance, syndicated loans, green bonds, capital finance, export finance, advisory, structuring and other products to
help our clients in the transition to a low carbon economy. Commitment from 2019 to 2030 is EUR 220 bn
In those countries where it is possible to certify renewable sourced electricity for the properties occupied by the Group
People supported through Santander Universities initiative (students who will receive a Santander scholarship, will achieve an internship in an SME or participate in
entrepreneurship programmes supported by the bank)
People helped through our community investment programmes (excluded Santander Universities and financial education initiatives)

People helped through our community investment programmes (excluded Santander Universities and financial education initiatives)



Appendix

Primary segments and other countries

Secondary segments

Balance sheet and capital management

Yield on loans and cost of deposits

NPL and coverage ratios and cost of credit

Responsible Banking

Quarterly income statements

Glossary



SANTANDER GROUP (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|----------|---------|---------|-------------|
| Net interest income | 8,487 | 7,715 | 7,773 | 8,019 | 7,956 |
| Net fee income | 2,853 | 2,283 | 2,423 | 2,456 | 2,548 |
| Gains (losses) on financial transactions and other | 474 | 706 | 891 | 520 | 886 |
| Total income | 11,814 | 10,704 | 11,087 | 10,995 | 11,390 |
| Operating expenses | (5,577) | (5,076) | (5,073) | (5,241) | (5,118) |
| Net operating income | 6,237 | 5,628 | 6,014 | 5,754 | 6,272 |
| Net loan-loss provisions | (3,909) | (3,118) | (2,535) | (2,611) | (1,992) |
| Other gains (losses) and provisions | (372) | (625) | (304) | (485) | (467) |
| Underlying profit before tax | 1,956 | 1,885 | 3,175 | 2,658 | 3,813 |
| Underlying consolidated profit | 696 | 1,677 | 2,047 | 1,738 | 2,489 |
| Underlying attributable profit | 377 | 1,531 | 1,750 | 1,423 | 2,138 |
| Net capital gains and provisions* | (46) | (12,660) | _ | (1,146) | (530) |
| Attributable profit | 331 | (11,129) | 1,750 | 277 | 1,608 |
| | · | · | | · | |

(*) Including:

in Q1'20, restructuring costs in Q2'20, adjustment to the valuation of goodwill, adjustment has been made to deferred tax assets of the Spanish consolidated fiscal group and restructuring costs and other in Q4'20, restructuring costs and other in Q1'21, restructuring costs



SANTANDER GROUP (Constant EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|----------|---------|---------|---------|
| Net interest income | 7,567 | 7,411 | 7,748 | 8,093 | 7,956 |
| Net fee income | 2,543 | 2,208 | 2,399 | 2,460 | 2,548 |
| Gains (losses) on financial transactions and other | 455 | 647 | 882 | 513 | 886 |
| Total income | 10,565 | 10,266 | 11,030 | 11,066 | 11,390 |
| Operating expenses | (5,111) | (4,924) | (5,071) | (5,283) | (5,118) |
| Net operating income | 5,454 | 5,342 | 5,959 | 5,783 | 6,272 |
| Net loan-loss provisions | (3,487) | (2,967) | (2,563) | (2,650) | (1,992) |
| Other gains (losses) and provisions | (330) | (620) | (303) | (491) | (467) |
| Underlying profit before tax | 1,637 | 1,754 | 3,092 | 2,643 | 3,813 |
| Underlying consolidated profit | 492 | 1,594 | 2,007 | 1,735 | 2,489 |
| Underlying attributable profit | 192 | 1,456 | 1,716 | 1,423 | 2,138 |
| Net capital gains and provisions* | (45) | (12,662) | (24) | (1,141) | (530) |
| Attributable profit | 146 | (11,205) | 1,692 | 281 | 1,608 |

(*) Including:

in Q1'20, restructuring costs in Q2'20, adjustment to the valuation of goodwill, adjustment has been made to deferred tax assets of the Spanish consolidated fiscal group and restructuring costs and other in Q4'20, restructuring costs and other in Q1'21, restructuring costs



Europe (EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|---------|---------|---------|---------|
| Net interest income | 2,378 | 2,330 | 2,534 | 2,670 | 2,645 |
| Net fee income | 1,128 | 942 | 961 | 968 | 1,072 |
| Gains (losses) on financial transactions and other | 212 | 125 | 388 | 37 | 432 |
| Total income | 3,718 | 3,398 | 3,883 | 3,675 | 4,149 |
| Operating expenses | (2,175) | (2,038) | (2,046) | (2,015) | (2,071) |
| Net operating income | 1,543 | 1,359 | 1,837 | 1,659 | 2,077 |
| Net loan-loss provisions | (1,004) | (677) | (735) | (927) | (595) |
| Other gains (losses) and provisions | (236) | (186) | (177) | (371) | (251) |
| Underlying profit before tax | 303 | 496 | 925 | 361 | 1,231 |
| Underlying consolidated profit | 202 | 360 | 660 | 268 | 829 |
| Underlying attributable profit | 193 | 336 | 628 | 256 | 826 |



Europe (Constant EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|---------|---------|---------|---------|
| Net interest income | 2,350 | 2,337 | 2,558 | 2,699 | 2,645 |
| Net fee income | 1,117 | 942 | 963 | 970 | 1,072 |
| Gains (losses) on financial transactions and other | 213 | 122 | 387 | 36 | 432 |
| Total income | 3,680 | 3,402 | 3,909 | 3,704 | 4,149 |
| Operating expenses | (2,154) | (2,044) | (2,065) | (2,034) | (2,071) |
| Net operating income | 1,527 | 1,358 | 1,844 | 1,671 | 2,077 |
| Net loan-loss provisions | (997) | (680) | (740) | (932) | (595) |
| Other gains (losses) and provisions | (234) | (184) | (180) | (372) | (251) |
| Underlying profit before tax | 297 | 494 | 924 | 367 | 1,231 |
| Underlying consolidated profit | 199 | 358 | 660 | 273 | 829 |
| Underlying attributable profit | 189 | 335 | 629 | 261 | 826 |



Spain (EUR mn)

| Net interest income 925 931 1,034 1,067 1,019 Net fee income 643 535 562 573 587 Gains (losses) on financial transactions and other 220 96 204 (8) 178 Total income 1,789 1,562 1,800 1,632 1,785 Operating expenses (944) (896) (893) (873) (867) Net operating income 844 665 907 759 918 Net loan-loss provisions (628) (313) (449) (611) (449) Other gains (losses) and provisions (104) (115) (112) (128) (129) Underlying profit before tax 112 237 346 20 340 | _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|--|-------|-------|-------|-------|-------|
| Gains (losses) on financial transactions and other 220 96 204 (8) 178 Total income 1,789 1,562 1,800 1,632 1,785 Operating expenses (944) (896) (893) (873) (867) Net operating income 844 665 907 759 918 Net loan-loss provisions (628) (313) (449) (611) (449) Other gains (losses) and provisions (104) (115) (112) (128) (129) | Net interest income | 925 | 931 | 1,034 | 1,067 | 1,019 |
| Total income 1,789 1,562 1,800 1,632 1,785 Operating expenses (944) (896) (893) (873) (867) Net operating income 844 665 907 759 918 Net loan-loss provisions (628) (313) (449) (611) (449) Other gains (losses) and provisions (104) (115) (112) (128) (129) | Net fee income | 643 | 535 | 562 | 573 | 587 |
| Operating expenses (944) (896) (893) (873) (867) Net operating income 844 665 907 759 918 Net loan-loss provisions (628) (313) (449) (611) (449) Other gains (losses) and provisions (104) (115) (112) (128) (129) | Gains (losses) on financial transactions and other | 220 | 96 | 204 | (8) | 178 |
| Net operating income 844 665 907 759 918 Net loan-loss provisions (628) (313) (449) (611) (449) Other gains (losses) and provisions (104) (115) (112) (128) (129) | Total income | 1,789 | 1,562 | 1,800 | 1,632 | 1,785 |
| Net loan-loss provisions (628) (313) (449) (611) (449) Other gains (losses) and provisions (104) (115) (112) (128) (129) | Operating expenses | (944) | (896) | (893) | (873) | (867) |
| Other gains (losses) and provisions (104) (115) (112) (128) | Net operating income | 844 | 665 | 907 | 759 | 918 |
| | Net loan-loss provisions | (628) | (313) | (449) | (611) | (449) |
| Underlying profit before tax 112 237 346 20 340 | Other gains (losses) and provisions | (104) | (115) | (112) | (128) | (129) |
| | Underlying profit before tax | 112 | 237 | 346 | 20 | 340 |
| Underlying consolidated profit 90 160 246 20 243 | Underlying consolidated profit | 90 | 160 | 246 | 20 | 243 |
| Underlying attributable profit 90 161 246 20 243 | Underlying attributable profit | 90 | 161 | 246 | 20 | 243 |



United Kingdom (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 820 | 796 | 905 | 983 | 1,001 |
| Net fee income | 190 | 94 | 115 | 96 | 120 |
| Gains (losses) on financial transactions and other | (3) | 1 | 14 | (31) | (10) |
| Total income | 1,007 | 891 | 1,034 | 1,048 | 1,111 |
| Operating expenses | (686) | (631) | (620) | (601) | (652) |
| Net operating income | 321 | 259 | 414 | 447 | 459 |
| Net loan-loss provisions | (178) | (223) | (179) | (97) | (18) |
| Other gains (losses) and provisions | (71) | (5) | (30) | (150) | (31) |
| Underlying profit before tax | 72 | 31 | 205 | 200 | 410 |
| Underlying consolidated profit | 52 | 19 | 149 | 171 | 294 |
| Underlying attributable profit | 52 | 19 | 149 | 171 | 294 |



United Kingdom (GBP mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 706 | 706 | 818 | 885 | 874 |
| Net fee income | 163 | 85 | 104 | 87 | 105 |
| Gains (losses) on financial transactions and other | (2) | 1 | 13 | (27) | (8) |
| Total income | 867 | 791 | 934 | 945 | 971 |
| Operating expenses | (591) | (560) | (562) | (543) | (569) |
| Net operating income | 276 | 231 | 372 | 402 | 401 |
| Net loan-loss provisions | (153) | (197) | (163) | (89) | (16) |
| Other gains (losses) and provisions | (61) | (5) | (27) | (134) | (27) |
| Underlying profit before tax | 62 | 28 | 182 | 179 | 358 |
| Underlying consolidated profit | 45 | 17 | 133 | 153 | 257 |
| Underlying attributable profit | 45 | 17 | 133 | 153 | 257 |



Portugal (EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 202 | 197 | 193 | 195 | 193 |
| Net fee income | 101 | 90 | 94 | 103 | 99 |
| Gains (losses) on financial transactions and other | 47 | 30 | 25 | 19 | 135 |
| Total income | 350 | 317 | 312 | 317 | 427 |
| Operating expenses | (151) | (145) | (146) | (149) | (146) |
| Net operating income | 199 | 172 | 166 | 168 | 281 |
| Net loan-loss provisions | (80) | (24) | (47) | (42) | (35) |
| Other gains (losses) and provisions | (21) | (16) | 1 | 7 | (13) |
| Underlying profit before tax | 98 | 132 | 120 | 133 | 234 |
| Underlying consolidated profit | 68 | 92 | 83 | 95 | 161 |
| Underlying attributable profit | 68 | 92 | 83 | 95 | 161 |



Poland (EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 296 | 251 | 246 | 243 | 240 |
| Net fee income | 116 | 104 | 112 | 120 | 127 |
| Gains (losses) on financial transactions and other | (48) | 23 | 35 | 24 | (10) |
| Total income | 365 | 377 | 394 | 388 | 357 |
| Operating expenses | (172) | (143) | (161) | (154) | (158) |
| Net operating income | 193 | 235 | 233 | 234 | 199 |
| Net loan-loss provisions | (95) | (89) | (65) | (81) | (68) |
| Other gains (losses) and provisions | (36) | (40) | (32) | (87) | (72) |
| Underlying profit before tax | 62 | 105 | 136 | 66 | 58 |
| Underlying consolidated profit | 32 | 74 | 100 | 34 | 26 |
| Underlying attributable profit | 23 | 51 | 68 | 20 | 21 |



Poland (PLN mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 1,279 | 1,134 | 1,095 | 1,096 | 1,090 |
| Net fee income | 503 | 467 | 498 | 541 | 576 |
| Gains (losses) on financial transactions and other | (206) | 95 | 156 | 109 | (46) |
| Total income | 1,576 | 1,696 | 1,749 | 1,746 | 1,621 |
| Operating expenses | (742) | (645) | (714) | (694) | (718) |
| Net operating income | 834 | 1,051 | 1,036 | 1,052 | 902 |
| Net loan-loss provisions | (411) | (399) | (291) | (363) | (309) |
| Other gains (losses) and provisions | (155) | (181) | (141) | (390) | (329) |
| Underlying profit before tax | 268 | 470 | 603 | 300 | 265 |
| Underlying consolidated profit | 140 | 329 | 442 | 154 | 116 |
| Underlying attributable profit | 98 | 225 | 302 | 93 | 93 |



Other Europe (EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 134 | 155 | 155 | 182 | 192 |
| Net fee income | 78 | 120 | 78 | 75 | 138 |
| Gains (losses) on financial transactions and other | (5) | (24) | 109 | 32 | 139 |
| Total income | 207 | 251 | 343 | 290 | 469 |
| Operating expenses | (222) | (223) | (226) | (238) | (249) |
| Net operating income | (15) | 28 | 116 | 52 | 221 |
| Net loan-loss provisions | (23) | (29) | 5 | (97) | (26) |
| Other gains (losses) and provisions | (4) | (9) | (4) | (12) | (6) |
| Underlying profit before tax | (42) | (10) | 117 | (58) | 189 |
| Underlying consolidated profit | (40) | 15 | 81 | (52) | 106 |
| Underlying attributable profit | (40) | 14 | 81 | (51) | 108 |



Other Europe (Constant EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 133 | 151 | 155 | 182 | 192 |
| Net fee income | 75 | 118 | 78 | 75 | 138 |
| Gains (losses) on financial transactions and other | (6) | (25) | 109 | 32 | 139 |
| Total income | 202 | 244 | 342 | 289 | 469 |
| Operating expenses | (218) | (219) | (225) | (237) | (249) |
| Net operating income | (16) | 25 | 117 | 52 | 221 |
| Net loan-loss provisions | (22) | (30) | 6 | (97) | (26) |
| Other gains (losses) and provisions | (5) | (7) | (6) | (12) | (6) |
| Underlying profit before tax | (43) | (12) | 117 | (57) | 189 |
| Underlying consolidated profit | (41) | 13 | 81 | (51) | 106 |
| Underlying attributable profit | (42) | 14 | 81 | (50) | 108 |



North America (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|---------|---------|---------|---------|
| Net interest income | 2,261 | 2,079 | 2,076 | 2,055 | 2,005 |
| Net fee income | 464 | 405 | 413 | 402 | 451 |
| Gains (losses) on financial transactions and other | 216 | 227 | 194 | 242 | 313 |
| Total income | 2,941 | 2,711 | 2,683 | 2,699 | 2,768 |
| Operating expenses | (1,230) | (1,123) | (1,109) | (1,215) | (1,149) |
| Net operating income | 1,711 | 1,587 | 1,574 | 1,484 | 1,620 |
| Net loan-loss provisions | (1,246) | (1,123) | (775) | (773) | (393) |
| Other gains (losses) and provisions | (14) | (38) | (24) | (57) | (20) |
| Underlying profit before tax | 452 | 427 | 774 | 654 | 1,207 |
| Underlying consolidated profit | 337 | 369 | 528 | 500 | 910 |
| Underlying attributable profit | 282 | 334 | 439 | 417 | 773 |



North America (Constant EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|---------|---------|---------|---------|
| Net interest income | 2,052 | 1,988 | 2,071 | 2,042 | 2,005 |
| Net fee income | 421 | 394 | 417 | 400 | 451 |
| Gains (losses) on financial transactions and other | 198 | 211 | 190 | 237 | 313 |
| Total income | 2,670 | 2,592 | 2,678 | 2,679 | 2,768 |
| Operating expenses | (1,117) | (1,073) | (1,109) | (1,205) | (1,149) |
| Net operating income | 1,553 | 1,520 | 1,569 | 1,474 | 1,620 |
| Net loan-loss provisions | (1,134) | (1,059) | (785) | (776) | (393) |
| Other gains (losses) and provisions | (13) | (36) | (24) | (55) | (20) |
| Underlying profit before tax | 406 | 425 | 760 | 643 | 1,207 |
| Underlying consolidated profit | 304 | 363 | 522 | 491 | 910 |
| Underlying attributable profit | 253 | 329 | 436 | 410 | 773 |



United States (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 1,462 | 1,429 | 1,406 | 1,348 | 1,337 |
| Net fee income | 250 | 215 | 218 | 206 | 241 |
| Gains (losses) on financial transactions and other | 217 | 157 | 206 | 247 | 324 |
| Total income | 1,929 | 1,801 | 1,830 | 1,801 | 1,902 |
| Operating expenses | (809) | (776) | (722) | (772) | (748) |
| Net operating income | 1,120 | 1,024 | 1,108 | 1,029 | 1,154 |
| Net loan-loss provisions | (972) | (832) | (572) | (561) | (165) |
| Other gains (losses) and provisions | (6) | (30) | (20) | (37) | (15) |
| Underlying profit before tax | 141 | 163 | 515 | 431 | 974 |
| Underlying consolidated profit | 99 | 170 | 333 | 330 | 739 |
| Underlying attributable profit | 60 | 151 | 259 | 260 | 616 |



United States (USD mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|-------|-------|-------|-------|
| Net interest income | 1,612 | 1,573 | 1,644 | 1,608 | 1,611 |
| Net fee income | 275 | 237 | 255 | 247 | 290 |
| Gains (losses) on financial transactions and other | 239 | 173 | 240 | 291 | 390 |
| Total income | 2,126 | 1,983 | 2,139 | 2,145 | 2,290 |
| Operating expenses | (892) | (855) | (846) | (918) | (901) |
| Net operating income | 1,235 | 1,128 | 1,292 | 1,227 | 1,390 |
| Net loan-loss provisions | (1,072) | (916) | (683) | (679) | (199) |
| Other gains (losses) and provisions | (7) | (33) | (24) | (44) | (18) |
| Underlying profit before tax | 156 | 180 | 586 | 504 | 1,173 |
| Underlying consolidated profit | 109 | 188 | 381 | 386 | 890 |
| Underlying attributable profit | 66 | 166 | 296 | 305 | 743 |



Mexico (EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 798 | 650 | 669 | 707 | 667 |
| Net fee income | 211 | 185 | 189 | 188 | 204 |
| Gains (losses) on financial transactions and other | (2) | 70 | (10) | (4) | (6) |
| Total income | 1,007 | 905 | 848 | 891 | 865 |
| Operating expenses | (415) | (341) | (375) | (422) | (373) |
| Net operating income | 592 | 565 | 473 | 469 | 492 |
| Net loan-loss provisions | (273) | (291) | (203) | (212) | (228) |
| Other gains (losses) and provisions | (8) | (6) | (4) | (19) | (5) |
| Underlying profit before tax | 311 | 267 | 266 | 238 | 259 |
| Underlying consolidated profit | 237 | 201 | 200 | 185 | 196 |
| Underlying attributable profit | 220 | 186 | 185 | 171 | 182 |



Mexico (MXN mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|---------|---------|----------|---------|
| Net interest income | 17,484 | 16,706 | 17,310 | 17,322 | 16,360 |
| Net fee income | 4,617 | 4,719 | 4,868 | 4,596 | 4,995 |
| Gains (losses) on financial transactions and other | (51) | 1,658 | (194) | (91) | (156) |
| Total income | 22,049 | 23,083 | 21,984 | 21,827 | 21,199 |
| Operating expenses | (9,088) | (8,749) | (9,654) | (10,327) | (9,139) |
| Net operating income | 12,962 | 14,334 | 12,330 | 11,500 | 12,060 |
| Net loan-loss provisions | (5,985) | (7,336) | (5,339) | (5,194) | (5,582) |
| Other gains (losses) and provisions | (167) | (166) | (109) | (470) | (127) |
| Underlying profit before tax | 6,810 | 6,832 | 6,881 | 5,836 | 6,351 |
| Underlying consolidated profit | 5,191 | 5,149 | 5,170 | 4,529 | 4,810 |
| Underlying attributable profit | 4,814 | 4,761 | 4,786 | 4,198 | 4,458 |
| | | | | | |



Other North America (EUR mn)

| Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|-------|---------------------------------|---|--|--|
| (0) | 0 | 0 | 0 | 0 |
| 4 | 5 | 7 | 8 | 7 |
| 2 | (1) | (2) | (0) | (5) |
| 5 | 4 | 6 | 8 | 2 |
| (6) | (6) | (13) | (22) | (28) |
| (0) | (2) | (7) | (14) | (26) |
| (0) | (0) | (0) | (0) | (0) |
| (0) | (2) | (0) | 0 | (0) |
| (1) | (4) | (7) | (14) | (26) |
| 2 | (3) | (5) | (15) | (25) |
| 2 | (3) | (5) | (15) | (25) |
| | (0) 4 2 5 (6) (0) (0) (0) (1) 2 | (0) 0 4 5 2 (1) 5 4 (6) (6) (0) (2) (0) (0) (0) (2) (1) (4) 2 (3) | (0) 0 0 4 5 7 2 (1) (2) 5 4 6 (6) (6) (13) (0) (2) (7) (0) (0) (0) (0) (2) (0) (1) (4) (7) 2 (3) (5) | (0) 0 0 0 4 5 7 8 2 (1) (2) (0) 5 4 6 8 (6) (6) (13) (22) (0) (2) (7) (14) (0) (0) (0) (0) (0) (2) (0) 0 (1) (4) (7) (14) 2 (3) (5) (15) |



Other North America (Constant EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | (0) | 0 | 0 | 0 | 0 |
| Net fee income | 4 | 5 | 7 | 8 | 7 |
| Gains (losses) on financial transactions and other | 2 | (1) | (2) | (0) | (5) |
| Total income | 5 | 4 | 6 | 8 | 2 |
| Operating expenses | (6) | (6) | (13) | (22) | (28) |
| Net operating income | (0) | (2) | (7) | (14) | (26) |
| Net loan-loss provisions | (0) | (0) | (0) | (0) | (0) |
| Other gains (losses) and provisions | (0) | (2) | (0) | 0 | (0) |
| Underlying profit before tax | (1) | (4) | (7) | (14) | (26) |
| Underlying consolidated profit | 2 | (3) | (5) | (15) | (25) |
| Underlying attributable profit | 2 | (3) | (5) | (15) | (25) |



South America (EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|---------|---------|---------|---------|
| Net interest income | 3,065 | 2,606 | 2,486 | 2,566 | 2,575 |
| Net fee income | 1,077 | 779 | 848 | 885 | 842 |
| Gains (losses) on financial transactions and other | 26 | 310 | 149 | 70 | 122 |
| Total income | 4,169 | 3,695 | 3,483 | 3,522 | 3,539 |
| Operating expenses | (1,492) | (1,281) | (1,250) | (1,335) | (1,219) |
| Net operating income | 2,677 | 2,414 | 2,233 | 2,187 | 2,320 |
| Net loan-loss provisions | (1,325) | (1,110) | (787) | (702) | (683) |
| Other gains (losses) and provisions | (142) | (54) | (71) | (54) | (132) |
| Underlying profit before tax | 1,210 | 1,250 | 1,375 | 1,431 | 1,505 |
| Underlying consolidated profit | 796 | 781 | 832 | 935 | 905 |
| Underlying attributable profit | 700 | 682 | 731 | 794 | 773 |



South America (Constant EUR mn)

| Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|---------|---|---|--|--|
| 2,384 | 2,375 | 2,434 | 2,615 | 2,575 |
| 822 | 714 | 818 | 889 | 842 |
| 25 | 271 | 145 | 69 | 122 |
| 3,231 | 3,360 | 3,397 | 3,573 | 3,539 |
| (1,161) | (1,170) | (1,227) | (1,365) | (1,219) |
| 2,070 | 2,190 | 2,170 | 2,209 | 2,320 |
| (1,022) | (1,018) | (798) | (730) | (683) |
| (104) | (53) | (67) | (61) | (132) |
| 944 | 1,118 | 1,304 | 1,417 | 1,505 |
| 630 | 702 | 796 | 934 | 905 |
| 548 | 609 | 697 | 793 | 773 |
| | 2,384 822 25 3,231 (1,161) 2,070 (1,022) (104) 944 630 | 2,384 2,375 822 714 25 271 3,231 3,360 (1,161) (1,170) 2,070 2,190 (1,022) (1,018) (104) (53) 944 1,118 630 702 | 2,384 2,375 2,434 822 714 818 25 271 145 3,231 3,360 3,397 (1,161) (1,170) (1,227) 2,070 2,190 2,170 (1,022) (1,018) (798) (104) (53) (67) 944 1,118 1,304 630 702 796 | 2,384 2,375 2,434 2,615 822 714 818 889 25 271 145 69 3,231 3,360 3,397 3,573 (1,161) (1,170) (1,227) (1,365) 2,070 2,190 2,170 2,209 (1,022) (1,018) (798) (730) (104) (53) (67) (61) 944 1,118 1,304 1,417 630 702 796 934 |



Brazil (EUR mn)

| <u> </u> | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|-------|-------|-------|-------|
| Net interest income | 2,270 | 1,813 | 1,756 | 1,786 | 1,780 |
| Net fee income | 869 | 614 | 664 | 677 | 632 |
| Gains (losses) on financial transactions and other | (3) | 224 | 114 | 82 | 109 |
| Total income | 3,137 | 2,651 | 2,534 | 2,544 | 2,521 |
| Operating expenses | (1,004) | (835) | (805) | (897) | (723) |
| Net operating income | 2,133 | 1,816 | 1,729 | 1,648 | 1,799 |
| Net loan-loss provisions | (1,066) | (843) | (569) | (540) | (549) |
| Other gains (losses) and provisions | (127) | (31) | (68) | (36) | (96) |
| Underlying profit before tax | 940 | 942 | 1,092 | 1,072 | 1,154 |
| Underlying consolidated profit | 571 | 533 | 611 | 636 | 624 |
| Underlying attributable profit | 517 | 478 | 550 | 568 | 562 |



Brazil (BRL mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|---------|---------|---------|---------|
| Net interest income | 11,100 | 10,725 | 11,066 | 11,446 | 11,744 |
| Net fee income | 4,250 | 3,679 | 4,167 | 4,324 | 4,169 |
| Gains (losses) on financial transactions and other | (14) | 1,196 | 703 | 538 | 718 |
| Total income | 15,336 | 15,600 | 15,935 | 16,308 | 16,632 |
| Operating expenses | (4,907) | (4,922) | (5,065) | (5,696) | (4,767) |
| Net operating income | 10,429 | 10,678 | 10,871 | 10,612 | 11,865 |
| Net loan-loss provisions | (5,214) | (4,990) | (3,752) | (3,588) | (3,619) |
| Other gains (losses) and provisions | (621) | (226) | (428) | (252) | (633) |
| Underlying profit before tax | 4,594 | 5,462 | 6,691 | 6,771 | 7,612 |
| Underlying consolidated profit | 2,794 | 3,111 | 3,760 | 4,008 | 4,118 |
| Underlying attributable profit | 2,526 | 2,792 | 3,386 | 3,583 | 3,704 |
| | | | | | |



Chile (EUR mn)

| Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|-------|--|---|--|--|
| 448 | 425 | 420 | 494 | 497 |
| 92 | 74 | 74 | 94 | 95 |
| 12 | 85 | 38 | 6 | 22 |
| 553 | 584 | 532 | 594 | 614 |
| (230) | (228) | (223) | (219) | (236) |
| 322 | 356 | 310 | 375 | 378 |
| (163) | (183) | (154) | (94) | (100) |
| 1 | (2) | 13 | 4 | (1) |
| 160 | 171 | 169 | 285 | 277 |
| 138 | 129 | 125 | 236 | 222 |
| 97 | 86 | 86 | 163 | 153 |
| | 448 92 12 553 (230) 322 (163) 1 160 138 | 448 425 92 74 12 85 553 584 (230) (228) 322 356 (163) (183) 1 (2) 160 171 138 129 | 448 425 420 92 74 74 12 85 38 553 584 532 (230) (228) (223) 322 356 310 (163) (183) (154) 1 (2) 13 160 171 169 138 129 125 | 448 425 420 494 92 74 74 94 12 85 38 6 553 584 532 594 (230) (228) (223) (219) 322 356 310 375 (163) (183) (154) (94) 1 (2) 13 4 160 171 169 285 138 129 125 236 |



Chile (CLP mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-----------|-----------|-----------|-----------|-----------|
| Net interest income | 397,015 | 384,057 | 383,394 | 447,669 | 433,780 |
| Net fee income | 81,770 | 67,170 | 67,421 | 85,452 | 82,698 |
| Gains (losses) on financial transactions and other | 10,853 | 76,628 | 35,003 | 5,316 | 19,479 |
| Total income | 489,638 | 527,855 | 485,818 | 538,437 | 535,956 |
| Operating expenses | (204,237) | (205,998) | (203,043) | (198,727) | (205,743) |
| Net operating income | 285,401 | 321,857 | 282,775 | 339,710 | 330,213 |
| Net loan-loss provisions | (144,587) | (165,302) | (140,381) | (85,889) | (87,495) |
| Other gains (losses) and provisions | 739 | (1,905) | 11,526 | 3,859 | (1,155) |
| Underlying profit before tax | 141,553 | 154,650 | 153,920 | 257,680 | 241,563 |
| Underlying consolidated profit | 122,619 | 116,749 | 114,468 | 213,738 | 193,497 |
| Underlying attributable profit | 86,013 | 77,918 | 78,454 | 147,535 | 133,049 |



Argentina (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 241 | 261 | 218 | 192 | 204 |
| Net fee income | 76 | 56 | 70 | 71 | 74 |
| Gains (losses) on financial transactions and other | 1 | (8) | (14) | (36) | (16) |
| Total income | 318 | 310 | 274 | 226 | 262 |
| Operating expenses | (186) | (153) | (152) | (141) | (171) |
| Net operating income | 132 | 157 | 122 | 85 | 92 |
| Net loan-loss provisions | (75) | (57) | (46) | (48) | (14) |
| Other gains (losses) and provisions | (14) | (18) | (17) | (22) | (34) |
| Underlying profit before tax | 44 | 82 | 59 | 15 | 44 |
| Underlying consolidated profit | 34 | 75 | 52 | 18 | 46 |
| Underlying attributable profit | 34 | 75 | 52 | 18 | 45 |



Argentina (ARS mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|----------|----------|----------|----------|----------|
| Net interest income | 16,991 | 22,846 | 24,646 | 29,613 | 22,035 |
| Net fee income | 5,327 | 5,132 | 7,611 | 10,109 | 7,977 |
| Gains (losses) on financial transactions and other | 89 | (595) | (1,349) | (4,047) | (1,686) |
| Total income | 22,407 | 27,384 | 30,908 | 35,674 | 28,326 |
| Operating expenses | (13,112) | (13,756) | (17,093) | (21,259) | (18,420) |
| Net operating income | 9,295 | 13,628 | 13,815 | 14,416 | 9,906 |
| Net loan-loss provisions | (5,266) | (5,207) | (5,417) | (7,430) | (1,503) |
| Other gains (losses) and provisions | (953) | (1,546) | (1,821) | (2,933) | (3,691) |
| Underlying profit before tax | 3,076 | 6,875 | 6,578 | 4,052 | 4,711 |
| Underlying consolidated profit | 2,421 | 6,276 | 5,807 | 4,089 | 4,918 |
| Underlying attributable profit | 2,405 | 6,234 | 5,759 | 4,047 | 4,888 |



Other South America (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 106 | 107 | 91 | 94 | 93 |
| Net fee income | 40 | 34 | 40 | 43 | 41 |
| Gains (losses) on financial transactions and other | 16 | 9 | 11 | 19 | 7 |
| Total income | 162 | 149 | 143 | 157 | 141 |
| Operating expenses | (72) | (65) | (70) | (78) | (90) |
| Net operating income | 90 | 85 | 73 | 79 | 51 |
| Net loan-loss provisions | (21) | (27) | (19) | (20) | (20) |
| Other gains (losses) and provisions | (2) | (2) | 1 | (0) | (1) |
| Underlying profit before tax | 67 | 55 | 55 | 59 | 30 |
| Underlying consolidated profit | 52 | 43 | 43 | 45 | 14 |
| Underlying attributable profit | 52 | 43 | 43 | 45 | 14 |



Other South America (Constant EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 89 | 97 | 89 | 93 | 93 |
| Net fee income | 35 | 32 | 39 | 42 | 41 |
| Gains (losses) on financial transactions and other | 14 | 8 | 10 | 19 | 7 |
| Total income | 138 | 136 | 138 | 154 | 141 |
| Operating expenses | (62) | (60) | (68) | (77) | (90) |
| Net operating income | 76 | 76 | 70 | 77 | 51 |
| Net loan-loss provisions | (17) | (24) | (18) | (19) | (20) |
| Other gains (losses) and provisions | (2) | (2) | 1 | (0) | (1) |
| Underlying profit before tax | 57 | 50 | 53 | 58 | 30 |
| Underlying consolidated profit | 44 | 38 | 40 | 44 | 14 |
| Underlying attributable profit | 44 | 38 | 41 | 44 | 14 |



Digital Consumer Bank (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 1,088 | 1,054 | 1,048 | 1,073 | 1,056 |
| Net fee income | 192 | 163 | 211 | 205 | 188 |
| Gains (losses) on financial transactions and other | 11 | (4) | 50 | 74 | 59 |
| Total income | 1,291 | 1,214 | 1,309 | 1,352 | 1,304 |
| Operating expenses | (596) | (552) | (585) | (596) | (600) |
| Net operating income | 695 | 662 | 724 | 756 | 703 |
| Net loan-loss provisions | (331) | (200) | (222) | (204) | (166) |
| Other gains (losses) and provisions | 40 | 23 | (20) | 6 | (31) |
| Underlying profit before tax | 404 | 485 | 482 | 558 | 506 |
| Underlying consolidated profit | 297 | 356 | 357 | 424 | 372 |
| Underlying attributable profit | 234 | 273 | 281 | 345 | 291 |



Digital Consumer Bank (Constant EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 1,085 | 1,065 | 1,056 | 1,082 | 1,056 |
| Net fee income | 192 | 164 | 211 | 205 | 188 |
| Gains (losses) on financial transactions and other | 11 | (4) | 50 | 75 | 59 |
| Total income | 1,287 | 1,225 | 1,317 | 1,362 | 1,304 |
| Operating expenses | (594) | (557) | (588) | (600) | (600) |
| Net operating income | 693 | 669 | 729 | 762 | 703 |
| Net loan-loss provisions | (330) | (202) | (224) | (208) | (166) |
| Other gains (losses) and provisions | 40 | 23 | (20) | 7 | (31) |
| Underlying profit before tax | 403 | 490 | 485 | 561 | 506 |
| Underlying consolidated profit | 296 | 360 | 359 | 427 | 372 |
| Underlying attributable profit | 233 | 277 | 283 | 348 | 291 |
| | | | | | |



Corporate Centre (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|-------|-------|-------|-------|
| Net interest income | (304) | (354) | (371) | (345) | (324) |
| Net fee income | (9) | (6) | (11) | (3) | (5) |
| Gains (losses) on financial transactions and other | 9 | 47 | 110 | 96 | (41) |
| Total income | (304) | (313) | (271) | (252) | (370) |
| Operating expenses | (85) | (82) | (82) | (80) | (79) |
| Net operating income | (389) | (395) | (353) | (333) | (449) |
| Net loan-loss provisions | (3) | (8) | (16) | (4) | (154) |
| Other gains (losses) and provisions | (20) | (370) | (12) | (9) | (33) |
| Underlying profit before tax | (413) | (773) | (381) | (345) | (635) |
| Underlying consolidated profit | (937) | (188) | (330) | (389) | (527) |
| Underlying attributable profit | (1,031) | (94) | (330) | (389) | (527) |



Retail Banking (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|---------|---------|---------|---------|
| Net interest income | 8,004 | 7,272 | 7,280 | 7,500 | 7,472 |
| Net fee income | 2,058 | 1,536 | 1,707 | 1,685 | 1,709 |
| Gains (losses) on financial transactions and other | 108 | 263 | 444 | 165 | 355 |
| Total income | 10,171 | 9,071 | 9,431 | 9,349 | 9,536 |
| Operating expenses | (4,632) | (4,191) | (4,183) | (4,280) | (4,157) |
| Net operating income | 5,538 | 4,880 | 5,248 | 5,069 | 5,378 |
| Net loan-loss provisions | (3,890) | (2,862) | (2,465) | (2,415) | (1,783) |
| Other gains (losses) and provisions | (343) | (219) | (267) | (409) | (405) |
| Underlying profit before tax | 1,306 | 1,799 | 2,516 | 2,246 | 3,190 |
| Underlying consolidated profit | 873 | 1,242 | 1,633 | 1,594 | 2,143 |
| Underlying attributable profit | 693 | 1,040 | 1,375 | 1,313 | 1,836 |
| | | | | | |



Retail Banking (Constant EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|---------|---------|---------|---------|---------|
| Net interest income | 7,166 | 7,003 | 7,263 | 7,563 | 7,472 |
| Net fee income | 1,824 | 1,484 | 1,691 | 1,688 | 1,709 |
| Gains (losses) on financial transactions and other | 137 | 235 | 426 | 141 | 355 |
| Total income | 9,127 | 8,723 | 9,380 | 9,392 | 9,536 |
| Operating expenses | (4,233) | (4,063) | (4,183) | (4,320) | (4,157) |
| Net operating income | 4,894 | 4,660 | 5,197 | 5,072 | 5,378 |
| Net loan-loss provisions | (3,469) | (2,714) | (2,491) | (2,456) | (1,783) |
| Other gains (losses) and provisions | (300) | (215) | (267) | (420) | (405) |
| Underlying profit before tax | 1,125 | 1,730 | 2,439 | 2,196 | 3,190 |
| Underlying consolidated profit | 765 | 1,204 | 1,597 | 1,567 | 2,143 |
| Underlying attributable profit | 596 | 1,007 | 1,345 | 1,289 | 1,836 |
| | | | | | |



Corporate & Investment Banking (EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 677 | 705 | 771 | 765 | 720 |
| Net fee income | 402 | 405 | 360 | 375 | 466 |
| Gains (losses) on financial transactions and other | 217 | 300 | 242 | 113 | 469 |
| Total income | 1,297 | 1,410 | 1,373 | 1,253 | 1,655 |
| Operating expenses | (528) | (499) | (488) | (523) | (526) |
| Net operating income | 769 | 910 | 885 | 730 | 1,130 |
| Net loan-loss provisions | (6) | (239) | (40) | (185) | (47) |
| Other gains (losses) and provisions | (15) | (28) | (20) | (72) | (25) |
| Underlying profit before tax | 748 | 644 | 825 | 472 | 1,058 |
| Underlying consolidated profit | 528 | 465 | 585 | 339 | 740 |
| Underlying attributable profit | 494 | 434 | 554 | 316 | 704 |



Corporate & Investment Banking (Constant EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 605 | 673 | 764 | 775 | 720 |
| Net fee income | 364 | 393 | 355 | 379 | 466 |
| Gains (losses) on financial transactions and other | 181 | 270 | 251 | 129 | 469 |
| Total income | 1,150 | 1,337 | 1,370 | 1,282 | 1,655 |
| Operating expenses | (488) | (486) | (488) | (526) | (526) |
| Net operating income | 662 | 851 | 882 | 756 | 1,130 |
| Net loan-loss provisions | (5) | (237) | (42) | (183) | (47) |
| Other gains (losses) and provisions | (14) | (27) | (20) | (67) | (25) |
| Underlying profit before tax | 643 | 587 | 820 | 506 | 1,058 |
| Underlying consolidated profit | 457 | 425 | 581 | 362 | 740 |
| Underlying attributable profit | 428 | 397 | 551 | 338 | 704 |



Wealth Management & Insurance (EUR mn)

| Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|-------|--|---|---|---|
| 109 | 93 | 92 | 100 | 88 |
| 308 | 269 | 279 | 296 | 297 |
| 133 | 99 | 102 | 149 | 117 |
| 550 | 462 | 474 | 545 | 502 |
| (237) | (212) | (207) | (216) | (220) |
| 313 | 250 | 266 | 329 | 281 |
| (6) | (6) | (11) | (5) | (5) |
| (1) | (2) | (3) | 7 | (3) |
| 307 | 242 | 252 | 331 | 273 |
| 232 | 186 | 193 | 249 | 206 |
| 222 | 179 | 184 | 238 | 197 |
| | 109 308 133 550 (237) 313 (6) (1) 307 232 | 109 93 308 269 133 99 550 462 (237) (212) 313 250 (6) (6) (1) (2) 307 242 232 186 | 109 93 92 308 269 279 133 99 102 550 462 474 (237) (212) (207) 313 250 266 (6) (6) (11) (1) (2) (3) 307 242 252 232 186 193 | 109 93 92 100 308 269 279 296 133 99 102 149 550 462 474 545 (237) (212) (207) (216) 313 250 266 329 (6) (6) (11) (5) (1) (2) (3) 7 307 242 252 331 232 186 193 249 |



Wealth Management & Insurance (Constant EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 99 | 88 | 92 | 101 | 88 |
| Net fee income | 290 | 263 | 277 | 296 | 297 |
| Gains (losses) on financial transactions and other | 121 | 98 | 102 | 149 | 117 |
| Total income | 511 | 449 | 472 | 546 | 502 |
| Operating expenses | (222) | (206) | (207) | (216) | (220) |
| Net operating income | 289 | 243 | 265 | 330 | 281 |
| Net loan-loss provisions | (6) | (6) | (11) | (5) | (5) |
| Other gains (losses) and provisions | (1) | (2) | (3) | 7 | (3) |
| Underlying profit before tax | 282 | 235 | 251 | 332 | 273 |
| Underlying consolidated profit | 213 | 181 | 191 | 250 | 206 |
| Underlying attributable profit | 204 | 173 | 183 | 239 | 197 |



PagoNxt (EUR mn)

| | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 0 | (1) | 0 | (0) | (1) |
| Net fee income | 94 | 78 | 88 | 103 | 81 |
| Gains (losses) on financial transactions and other | 7 | (3) | (8) | (2) | (14) |
| Total income | 101 | 75 | 81 | 100 | 67 |
| Operating expenses | (95) | (92) | (113) | (142) | (136) |
| Net operating income | 5 | (18) | (33) | (42) | (69) |
| Net loan-loss provisions | (4) | (3) | (3) | (2) | (2) |
| Other gains (losses) and provisions | 7 | (6) | (1) | (2) | (2) |
| Underlying profit before tax | 8 | (26) | (37) | (46) | (73) |
| Underlying consolidated profit | (1) | (27) | (34) | (55) | (72) |
| Underlying attributable profit | (1) | (27) | (33) | (55) | (72) |



PagoNxt (Constant EUR mn)

| _ | Q1'20 | Q2'20 | Q3'20 | Q4'20 | Q1'21 |
|--|-------|-------|-------|-------|-------|
| Net interest income | 0 | (0) | 0 | (0) | (1) |
| Net fee income | 74 | 73 | 87 | 101 | 81 |
| Gains (losses) on financial transactions and other | 7 | (3) | (7) | (2) | (14) |
| Total income | 81 | 71 | 80 | 99 | 67 |
| Operating expenses | (83) | (88) | (111) | (141) | (136) |
| Net operating income | (2) | (17) | (32) | (42) | (69) |
| Net loan-loss provisions | (3) | (3) | (3) | (2) | (2) |
| Other gains (losses) and provisions | 5 | (5) | (1) | (2) | (2) |
| Underlying profit before tax | (0) | (25) | (36) | (46) | (73) |
| Underlying consolidated profit | (5) | (27) | (33) | (55) | (72) |
| Underlying attributable profit | (5) | (27) | (33) | (55) | (72) |
| | | | | | |



Appendix

Primary segments and other countries

Secondary segments

Balance sheet and capital management

Yield on loans and cost of deposits

NPL and coverage ratios and cost of credit

Responsible Banking

Quarterly income statements

Glossary



Glossary - Acronyms

AuM: Assets under Management **LLPs:** Loan-loss provisions **RoRWA:** Return on risk-weighted assets **BFG:** Deposit Guarantee Fund in Poland M/LT: Medium- and long-term **RoTE:** Return on tangible equity **bn:** Billion mn: million **RWA:** Risk-weighted assets **CET1:** Common equity tier 1 **MXN:** Mexican Pesos SBNA: Santander Bank NA **C&I:** Commercial and Industrial n.a.: Not available **SCF:** Santander Consumer Finance **CIB:** Corporate & Investment Bank NII: Net interest income SC USA: Santander Consumer USA covid-19: Coronavirus Disease 19 **NIM:** Net interest margin **SME:** Small and Medium Enterprises **DGF:** Deposit quarantee fund **n.m.:** Not meaningful **SRF:** Single Resolution Fund **GDP:** Gross domestic product **NPL:** Non-performing loans ST: Short term **HQLA:** High quality liquid asset **PBT:** Profit before tax **SVR:** Standard variable rate HTC&S: Held to collect and sell **P&L:** Profit and loss **TDR:** Troubled debt restructuring **FL:** Fully-loaded **PPP:** Pre-provision profit **TLAC:** Total loss absorbing capacity QoQ: Quarter-on-Quarter **FX:** Foreign exchange TNAV: Tangible net asset value **EPS:** Earning per share RE: Real Estate **UF:** Unidad de fomento (Chile) **ESG:** Environmental, social and governance **Repos:** Repurchase agreements YoY: Year-on-Year LTV: Loan to Value **ROF:** Gains on financial transactions **UX:** User experience



Glossary - Definitions

PROFITABILITY AND EFFICIENCY

- ✓ **RoTE:** Return on tangible capital: Group attributable profit / average of: net equity (excluding minority interests) intangible assets (including goodwill)
- ✓ **RoRWA:** Return on risk-weighted assets: consolidated profit / average risk-weighted assets
- ✓ **Efficiency:** Operating expenses / gross income. Operating expenses defined as general administrative expenses + amortisations

CREDIT RISK

- ✓ **NPL ratio:** Credit impaired loans and advances to customers, customer guarantees and customer commitments granted / total risk. Total risk is defined as: normal and non-performing balances of customer loans and advances, customer guarantees and contingent liabilities
- ✓ **NPL coverage ratio:** Provisions to cover losses due to impairment of customer loans and advances, customer guarantees and contingent liabilities Credit impaired loans and advances to customers, customer guarantees and customer commitments granted
- ✓ Cost of credit: Provisions to cover losses due to impairment of loans in the last 12 months / average customer loans and advances of the last 12 months

CAPITALIZATION

✓ Tangible net asset value per share - TNAVps: Tangible stockholders' equity / number of shares (excluding treasury shares). Tangible stockholders' equity calculated as shareholders equity + accumulated other comprehensive income - intangible assets

Notes: 1) The averages for the RoTE and RoRWA denominators are calculated on the basis of 4 months from December to March.

- 2) For periods of less than a year, and in the event of non-recurring results existing, the profit used to calculate the RoTE is the annualised underlying attributable profit (excluding non-recurring results), to which are added non-recurring results without annualising them.
- 3) For periods of less than a year, and in the event of non-recurring results existing, the profit used to calculate the RoRWA is the annualised underlying consolidated result (excluding non-recurring results), to which is added non-recurring results without annualising them.
- 4) The risk-weighted assets included in the RoRWA denominator are calculated in accordance with the criteria defined by the Capital Requirements Regulation (CRR).



Thank You.

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Simple Personal Fair





