

# THE URGENCY OF GROWTH

## Agenda

<b>08.30 CET</b>	Arrivals, coffee, networking
<b>09.00 CET</b>	Welcome
<b>09.05 - 09.20 CET</b>	The Urgency of Growth <ul style="list-style-type: none"><li>• <b>Ana Botín</b>, Executive Chair, Banco Santander</li></ul>
<b>09.25 - 09.55 CET</b>	Navigating the Geopolitical Horizon <ul style="list-style-type: none"><li>• <b>Dr. Nadia Schadlow</b>, Former US Deputy National Security Advisor for Strategy</li><li>• <b>Wolfgang Ischinger</b>, President of the Foundation Council, Munich Security Conference Foundation</li><li>• <b>General Sir Patrick Sanders</b>, former Chief of the General Staff, British Army<ul style="list-style-type: none"><li>• Moderated by: <b>Christiana Riley</b>, Chief Executive Officer, Santander US</li></ul></li></ul>
<b>10.00- 10.25 CET</b>	The Future of Banking: Building a Stronger Financial System for Tomorrow <ul style="list-style-type: none"><li>• <b>José Luis Escrivá</b>, Governor, Bank of Spain</li><li>• <b>Héctor Grisi</b>, Chief Executive Officer, Banco Santander</li></ul>
<b>10.30- 10.50 CET</b>	The Future of Europe: Investment and Competitiveness <ul style="list-style-type: none"><li>• <b>Nadia Calviño</b>, President, European Investment Bank</li><li>• <b>Jamil Anderlini</b>, Regional Director, Politico Europe</li></ul>
<b>10.50 - 11.10 CET</b>	Networking break
<b>11.10 - 11.40 CET</b>	The Future of AI: The Balance Between Regulation and Innovation <ul style="list-style-type: none"><li>• <b>Eva Maydell</b>, Member, European Parliament</li><li>• <b>Carne Artigas</b>, Senior Fellow, Belfer Centre, Harvard Kennedy School</li><li>• Moderated by: <b>Jamil Anderlini</b>, Regional Director, Politico Europe</li></ul>

<b>11.45 - 12.15 CET</b>	<p>Competing for Growth: Trade, Tariffs and the Future of Money</p> <ul style="list-style-type: none"> <li>• <b>Josh Lipsky</b>, Chair, International Economics, Atlantic Council</li> <li>• <b>Arancha González Laya</b>, Dean of the Paris School of International Affairs, Sciences Po, and former Minister of Foreign Affairs, Spain</li> <li>• <b>Greg Baer</b>, CEO, Bank Policy Institute</li> <li>• Moderated by: <b>James Harding</b>, Editor-in-Chief, The Observer</li> </ul>
<b>12.20 - 12.35 CET</b>	<p>Growth in Spain</p> <ul style="list-style-type: none"> <li>• <b>Carlos Cuerdo</b>, Minister of the Economy, Trade and Business, Spain</li> </ul>
<b>12.35 - 13.35 CET</b>	<p>Networking lunch</p>
<b>13.40 - 14.00 CET</b>	<p>The Supervisory Balancing Act: Stability and Growth</p> <ul style="list-style-type: none"> <li>• <b>Michelle Bowman</b>, Vice Chair for Supervision, Federal Reserve</li> <li>• <b>Tim Adams</b>, President and CEO, Institute of International Finance</li> </ul>
<b>14.05 - 14.25 CET</b>	<p>Growth in the UK</p> <ul style="list-style-type: none"> <li>• <b>Sarah Breeden</b>, Deputy Governor, Bank of England</li> <li>• <b>Tim Adams</b>, President and CEO, Institute of International Finance</li> </ul>
<b>14.30 - 14.45 CET</b>	<p>Regulation and Growth in Argentina</p> <ul style="list-style-type: none"> <li>• <b>Federico Sturzenegger</b>, Minister for Deregulation, Argentina</li> </ul>
<b>14.50 - 15.10 CET</b>	<p>Growth in México</p> <ul style="list-style-type: none"> <li>• <b>Ángel Gurría</b>, former Foreign Minister, México</li> <li>• <b>José Antonio Álvarez</b>, Vice Chair, Banco Santander</li> </ul>
<b>15.15 - 15.45 CET</b>	<p>The Future of Latin America</p> <ul style="list-style-type: none"> <li>• <b>Luiz Alberto Figueiredo Machado</b>, Brazil's Ambassador to Spain and Andorra</li> <li>• <b>Marta Lagos</b>, Founder of Latinobarómetro and MORI, Chile</li> <li>• Moderated by: <b>Ernesto Talvi</b>, El Cano</li> </ul>
<b>15.50 - 16.10 CET</b>	<p>Future Growth Prospects: A World in Permanent Crisis?</p> <ul style="list-style-type: none"> <li>• <b>Robert D Kaplan</b>, Strausz-Hupé Chair in Geopolitics, Foreign Policy Research Institute</li> <li>• <b>James Harding</b>, Editor-in-Chief, The Observer</li> </ul>
<b>16.10 CET</b>	<p>Reflections</p> <ul style="list-style-type: none"> <li>• <b>James Harding</b>, Editor-in-Chief, The Observer</li> </ul>